

ANNUAL REPORT 2012-2013

INCLUDING SUMMARISED FINANCIAL STATEMENTS



OUR VISION OF SUCCESS

As a leading global sport, cricket will captivate and inspire people of every age, gender, background and ability while building bridges between continents, countries and communities.

Strategic Direction

A bigger, better, global game targeting more players, more fans, more competitive teams.

Our long-term success will be judged on growth in participation and public interest and the competitiveness of teams participating in men's and women's international cricket.

Mission Statement

As the international governing body for cricket, the International Cricket Council will lead by:

- Providing a world class environment for international cricket
- Delivering 'major' events across three formats
- Providing targeted support to Members
- Promoting the global game

Our Values

The ICC's actions and people are guided by the following values:

- Fairness and Integrity
- Excellence
- Accountability
- Teamwork
- Respect for diversity
- Commitment to the global game and its great spirit





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PRESIDENT'S REPORT

ALAN ISAAC



It was a privilege to take over as the ICC President at the Annual Meeting in Kuala Lumpur in June 2012, and I recognise that I have some big shoes to fill, following in the footsteps of Sharad Pawar into the highest office in world cricket.

I have been fortunate to assume the role of ICC President at a time when our sport is thriving. It is our responsibility at the ICC to ensure that international cricket continues to grow stronger, both on and off the field.

It was a privilege to take over as the ICC President at the Annual Meeting in Kuala Lumpur in June 2012, and I recognise that I have some big shoes to fill, following in the footsteps of Sharad Pawar into the highest office in world cricket. I congratulate my predecessor sincerely on the progress made during his two-year term.

When I look at the list of previous Presidents I am reminded of the importance of this office. It was interesting hearing the retiring President reflect on David Morgan's wise counsel that you must never look back and regret. Like Mr Pawar, I intend to enjoy the variety of the role. In the midst of that enjoyment there are, of course, many challenges and much hard work to be done if we are to maintain the game's current healthy state. I believe that the challenges ahead are no less daunting than those we have faced in the last two years if we are to maintain the vibrancy of the three formats of the international game.

There is also the considerable responsibility of securing a new rights deal in a much changed economic environment. We have already started to work on a strategy for the packaging and sale of our commercial rights beyond 2015 and there will be much work in the coming year as we seek to achieve the best possible outcome for the ICC and its Members.

We are very fortunate as a sport – indeed unique – to have three different formats at international level that appeal to a wide range of commercial and broadcast partners, which has been illustrated perfectly over the last 12 months.

After India's success in the ICC U19 Cricket World Cup, staged expertly in Queensland, Australia, by Cricket Australia and the ICC in August, came the ICC World Twenty20 2012 in Sri Lanka. This tournament once again demonstrated the vibrancy of Twenty20 cricket and its capacity to attract new audiences at domestic and international level.

From the first ball in Hambantota to the post-match celebrations of the West Indies' team, the event was a triumph. Great credit is once again owed to the organisers, Sri Lanka Cricket and the ICC staff.

There can have been few more joyous, celebrated or celebratory winners than the West Indies men's team, who played with flair, excitement and smiles throughout the event.

This was a fitting climax to a men's event with a truly global pathway that brought qualifying matches to an international

OPPOSITE: Alan Isaac addresses the LG ICC Awards in Colombo in September 2012.



television audience for the first time and saw Ireland and Afghanistan emerge victorious from a 16 team final qualifying competition in the UAE. As with previous editions, the women's World Twenty20 event ran side by side with the men's tournament – firstly at the picturesque Galle ground and then in Colombo on the same day, in front of the same crowd, as the men's event. Eventually Australia retained its title – the first team, men or women, to do so.

It has been a very good year for women's cricket as there was also exceptional coverage of the ICC Women's World Cup held in India in early 2013. Australia completed the 'double' by lifting the

trophy, and thanks must go to the BCCI, under challenging political conditions, for holding such a remarkable event. The reach of the television audience was a massive 23.7 million people, and more matches were broadcast than ever before.

Such support from the broadcasters, especially our global partner Fox STAR Sports fits with our strategy of targeting new geographic markets and new market segments, particularly female players and fans, where the game is already well developed.

To that end, I have travelled to Canada, the USA, Scotland, Ireland, Hong Kong

and China to see for myself the potential that exists for cricket in these markets. We will not be able to target all of these at the same time but there are some exciting long-term opportunities, particularly in North America.

At the same time, we also want to ensure that we have more competitive teams at the highest level. I am delighted, therefore, that the Board has awarded strategic grants to Ireland, Scotland, Netherlands, New Zealand, Zimbabwe and the West Indies through our Targeted Assistance Performance Programme (TAPP). These grants are tied to specific performance objectives and we will follow their progress with interest.

BELOW: New Zealand's Brendon McCullum bats during his side's Super Eight match against Sri Lanka.

RIGHT: West Indies captain Darren Sammy celebrates after winning the final of the ICC World Twenty20 2012.



There have been other highlights this year as well. Sachin Tendulkar scoring his 100th international century during the Asia Cup in Bangladesh is a milestone that may never be bettered. Tendulkar later announced his retirement from limited overs cricket, while other outstanding performers stood down from all international formats, notably Ricky Ponting, Rahul Dravid, Andrew Strauss and Michael Hussey.

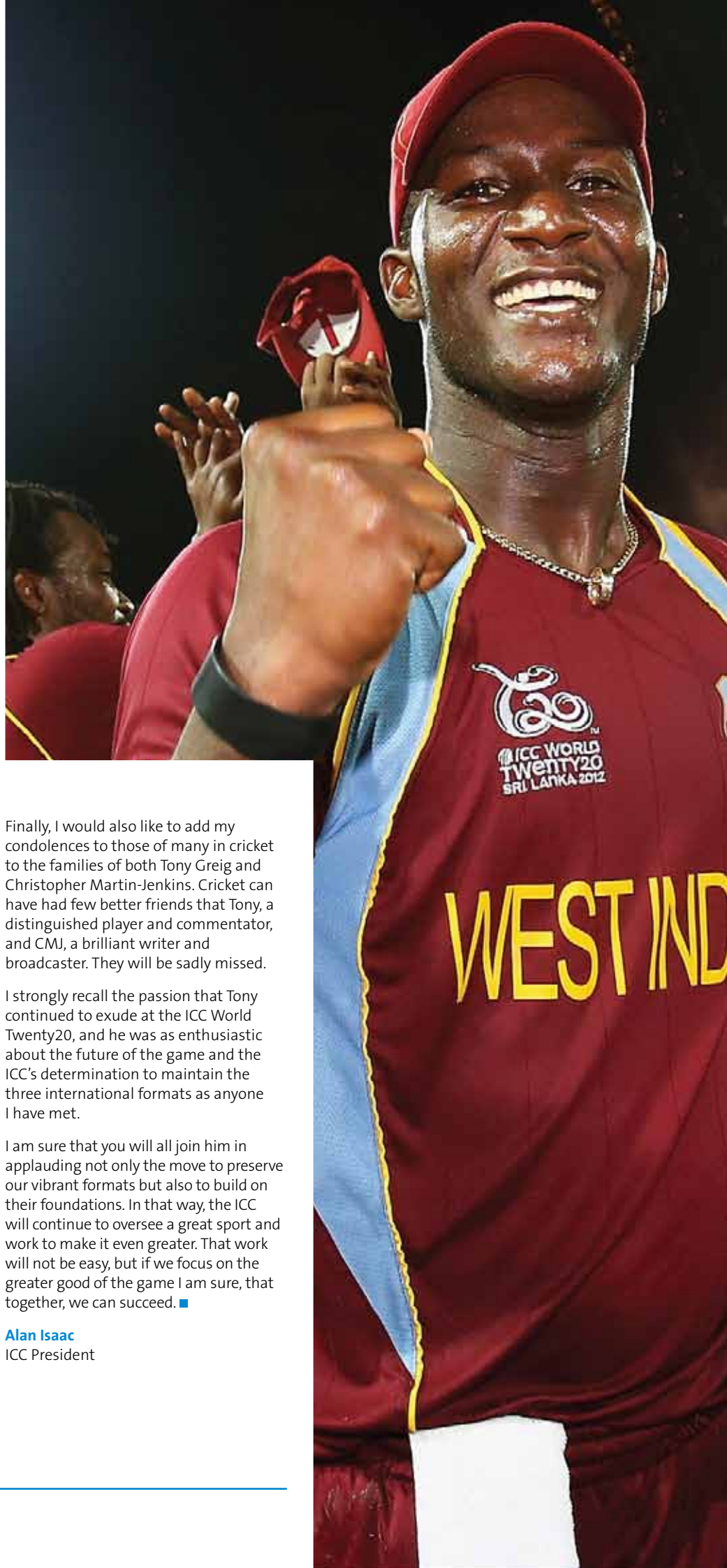
I am delighted that Strauss has already agreed to give back to the game by joining the influential ICC Cricket Committee under the new chairmanship of Anil Kumble. I would like to thank Clive Lloyd, the retiring chairman, for his contribution to the committee and the game in general over several decades of distinguished service.

Finally, I would also like to add my condolences to those of many in cricket to the families of both Tony Greig and Christopher Martin-Jenkins. Cricket can have had few better friends than Tony, a distinguished player and commentator, and CMJ, a brilliant writer and broadcaster. They will be sadly missed.

I strongly recall the passion that Tony continued to exude at the ICC World Twenty20, and he was as enthusiastic about the future of the game and the ICC's determination to maintain the three international formats as anyone I have met.

I am sure that you will all join him in applauding not only the move to preserve our vibrant formats but also to build on their foundations. In that way, the ICC will continue to oversee a great sport and work to make it even greater. That work will not be easy, but if we focus on the greater good of the game I am sure, that together, we can succeed. ■

Alan Isaac
ICC President



CHIEF EXECUTIVE'S REPORT

DAVID RICHARDSON



The ICC Annual Report offers us a time for reflection on a successful past and an opportunity to imagine an even brighter future.

I am pleased to be reporting on a productive year in which we have:

- staged a number of successful global events;
- made good progress towards finalising the strategy for the exploitation of the ICC's commercial rights beyond 2015;
- commenced discussions aimed at maintaining a balance between the three formats of the international game, with a clear context for each;
- taken strong and decisive action in cricket's fight against 'fixing'; and
- applied targeted support aimed at both establishing more competitive teams at the highest level and growing interest and involvement in key developing markets.

Global events are seen by the cricket world as a barometer of the game's health. We have been working on a wide range of events in multiple markets this year. As well as delivering the tournaments mentioned in the President's introduction, preparations are well underway for the ICC Cricket World Cup 2015 and the ICC World Twenty20 2014 and, by the time this is published, the ICC Champions Trophy will have been completed in England and Wales.

As I write this report, the opening matches of the ICC Champions Trophy have served as a reminder of the diversity and vibrancy of our sport and its supporters. Great credit must go to the hardworking and dedicated staff at the ICC and ECB for delivering on our promise of staging outstanding and memorable events.

It is not just at the elite level that we seek to professionally manage our events for the benefit of the players and supporters. Following on from the ICC Champions Trophy, the final phase of preparation will commence for the ICC World Twenty20 qualifier in the UAE, which will see 16 teams fighting it out for six qualifying positions at the expanded 16-team ICC World Twenty20 in Bangladesh in 2014.

This is the most complex and high profile of dozens of 'development' events that we stage around the world. The most prominent of these over the past year have been Divisions 3 and 7 of the World Cricket League, which were ably hosted by Bermuda and Botswana, respectively.

At the same time as this, cricket supporters from Ireland to Namibia have been following the ongoing ICC World Cricket League Championship, which



3 global events
in **12** months

106 Members including
36 Associates and **60** Affiliates

2 new members in **2012**
Russia and Hungary



Broadcast audience reach of

1.5 billion

people for ICC World Twenty20 2012



Television audience reach of
23.7 million

during ICC Women's World Cup 2013



provides a clear pathway for all Associate and Affiliate Members to qualify for the ICC Cricket World Cup in 2015. Less than a decade ago, matches involving these Members took place in a vacuum with little or no publicity but thanks to the visionary support of our broadcast partner and licensees and our committed commercial partners, we are starting to see some really positive outcomes and far wider media availability of these matches, including regular live streaming.

As the technology landscape evolves we have re-organised our staffing structures to take account of the growing importance of digital and social media.

This has been part of a wider review of our operations that has helped sharpen the focus of our efforts on the 'front office' of cricket and commercial operations, and driven increased operational efficiency across our support services. We are already starting to see positive results from these changes.

The specially formed Commercial Rights Working Group has spent much time on the development and finalisation of the strategy for the exploitation of the ICC's commercial rights for the period 2016-23. The first step in this process is to determine the inventory of ICC events to be included in the sale of the rights. The principle approved by the Board that the ICC should stage one major men's global event for each of the three formats in a four year cycle is a good one. Following much discussion and debate, important recommendations in this regard will be made to the IDI Board at the June 2013 meetings.

Achieving an appropriate balance between the three formats of the game, with a clear context for each, is key to maintaining public interest and ensuring the continued value of the rights associated both with ICC events and bilateral international cricket.

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To this end we also need to make sure our competition structures are appropriate. An internal debate on ODI cricket is ongoing and includes topics such as promotion/relegation and qualification for the ICC Cricket World Cup from 2019. In the year ahead we will need to determine how the World Test Championship is going to work in practice. We are excited about the context this competition could provide for every Test match.

The image of the game is also vital to its future prosperity, and the biggest threat to that image comes from those looking to corrupt the game.

We are fortunate to have a dedicated Anti-Corruption and Security Unit (ACSU) that has been educating, protecting and investigating for over a decade - but we cannot afford to be complacent. The sport has faced some serious challenges this year and it is pleasing to see the ACSU taking an increasingly proactive approach and working hand-in-hand with our Members.

We know that potential corruptors are seeking to influence players and officials so – as well as maintaining our current processes – we will be focusing on the following actions in the year ahead:

- **The lobbying of governments to introduce legislation that makes it a serious criminal offence to attempt to 'fix' the outcome of any match or aspect of any match;**
- **The encouragement of players, team and match officials and administrators to report any information on corrupt activities; and**
- **The thorough and timely investigation and prosecution of all allegations of misconduct.**

On the field, the status update is generally very positive; the players look and behave the part, international venues, pitches and outfielders are the best they have ever been and umpiring and refereeing standards remain high.

Through the ICC Cricket Committee, under the direction of our new chairman Anil Kumble, we will look to ensure that the rules, regulations and playing conditions keep the game relevant.

In conclusion, it has been a rewarding first year as Chief Executive and I would like to thank all 106 of our Members for the contribution they make to our Great Sport. I have been fortunate to receive strong support from an experienced group of Directors and

Committee members, and have enjoyed the passionate and varied debates in all of our meetings over the year. I would also like to pay tribute to our fantastic team of staff in Dubai and around the world whose commitment continues to impress and fill me with pride in the knowledge that they are deeply determined to deliver our vision of a 'bigger, better global game'.

We look forward with optimism and determination to taking advantage of the opportunities and meeting the challenges that lie ahead. ■

David Richardson
ICC Chief Executive



OPPOSITE: David Richardson presents the trophy for Player of the Tournament to England captain Charlotte Edwards.

ABOVE: David Richardson, Steve Elworthy and Alastair Cook launch the ICC Champions Trophy 2013.

TWENTY TIMES THE ACTION



Colombo hosted the most colourful of all parties at the end of the ICC World Twenty20, but it was the West Indies rather than the host nation that was celebrating after a stunning 36-run win against Sri Lanka in a dramatic men's final.



The Premadasa Stadium was packed to the rafters on 7 October for the tournament's two finals, firstly between Australia Women and England Women, and then Sri Lanka, the local hero, taking on the explosive, unpredictable and exciting West Indies in the men's final.

Australia Women became the first team to retain an ICC World Twenty20 title when it surprised the favourite, England, winning the thrilling final by four runs, thanks in no small part to a splendid 45 by player of the match Jess Cameron. England's captain Charlotte Edwards was named player of the tournament, which offered some consolation to the 2009 champion.



Maybe Australia's defeat of the favourite was a portent for what was to happen in the men's match, although that seemed unlikely as Sri Lanka, mainly thanks to Ajantha Mendis, restricted the West Indies to 137 for six.

Despite Marlon Samuels' belligerent innings of 78 off just 56 balls – a knock rated among the best in the history of the event – it seemed that the target was still within reach of Sri Lanka, who, after all, had beaten Darren Sammy's side by nine wickets when chasing 130 at Pallekele during the Super Eight stage of the event.

But a combination of a first ball dismissal of Tillakaratne Dilshan by Ravi Rampaul and the stifling of the attacking intent of Kumar Sangakkara and Mahela Jayawardene meant that Sri Lanka was only 39 for one after eight overs.

Acceleration proved impossible and both departed within 12 runs, and the stage was set for the West Indies' party.

ICC President Alan Isaac could not help but break out into a broad smile as Chris Gayle gave millions of television viewers around the world a reprise of his 'Gangnam Style' dance while the rest of his team mates celebrated joyously.

It was the West Indies' first victory at an ICC global event since its ICC Champions Trophy success in 2004, and was hailed later by West Indies Cricket Board President Julian Hunte as a 'watershed moment' in Caribbean cricket's recent history.

Reigning champion England, like 2007 champion India, departed at the Super Eight stage, while 2009 champion Pakistan was spun out of the competition by Sri Lanka in the semi-finals. New Zealand will count itself unfortunate to have lost not one but two Super Eight matches in a super over.

There was no opportunity for Ireland to repeat its giant killing exploits of the ICC Cricket World Cup 2011, while Afghanistan, who had qualified for its second successive ICC World Twenty20, had to be content with causing India a few moments of discomfort before ultimately losing to M S Dhoni's team and then England.

TOP: West Indies celebrates victory after defeating Sri Lanka in the final of the ICC World Twenty20 2012.

MIDDLE: Hashim Amla in action during South Africa's Super Eights match against Australia.

BOTTOM: Nasir Hossain of Bangladesh congratulates Kamran Akmal of Pakistan after the sides' group match.

MAIN: Ajantha Mendis celebrates the wicket of Chris Gayle during the final of the ICC World Twenty20 2012.



TOP: India players congratulate Harbhajan Singh during the side's group match against England.

BOTTOM LEFT: Ross Taylor hits a 6 during New Zealand's super over against West Indies.

BOTTOM RIGHT: Afghanistan's Nawroz Mangal plays a shot against England.

MAIN: Australia Women celebrate after becoming the first team to ever retain an ICC World Twenty20 title.

OPPOSITE: Pakistan's Mohammad Hafeez plays a shot during the semi-final against Sri Lanka.





Showcasing the best women and men players in nation versus nation cricket, the ICC World Twenty20 saw unprecedented global broadcast coverage.



In the women's competition, the West Indies again caused some upsets in Galle with the defeat of the much-fancied New Zealand, who had featured in the previous two finals. New Zealand recovered to reach the semi-finals, where it was beaten by England, while the much vaunted West Indies batting failed to fire against Australia in the other semi-final.

Pakistan's women produced another surprise result when they beat rival India by one run in the side's final group game. India did have some consolation though, as it automatically qualified for the ICC World Twenty20 2014 to be held in Bangladesh, alongside South Africa.

Showcasing the best women and men players in nation versus nation cricket, the ICC World Twenty20 saw unprecedented global broadcast coverage. Host broadcaster and ICC Global Media Rights partner Fox STAR Sports ensured an unrivalled spectator experience for global fans throughout the tournament, producing High Definition broadcast coverage that reached an audience of more than 1.5 billion, a record for any ICC cricket event.

Fox STAR Sports coverage included a groundbreaking partnership with ESPN in the US, Caribbean, Central and Latin America, and the continued

coverage of the ICC World Twenty20 in Europe via Eurosport, this time in 17 languages.

Three news access licensees were appointed to capture the action of the tournament - Perform, Reuters and SNTV – each of which provided highlights of each match to their subscribers, as well as training and press conference highlights. Ten radio licensees covered the event from both on-ground and around the world, and the event was live streamed in South Korea for the first time. ■

ICC WOMEN'S WORLD CUP INDIA 2013



Australia marched its way into history, defeating West Indies by 114 runs in the final of the ICC Women's World Cup India 2013 to win a record sixth ICC Women's World Cup title at the Cricket Club of India's Brabourne Stadium.

The elite event, which took place in Cuttack and Mumbai in January and February 2013, featured 27 matches, of which 10 were broadcast in High Definition by the ICC Official Broadcast partner, Fox STAR Sports.

In a thrilling tournament that showcased superb individual performances and captivating matches, fans were left with no doubt as to the skills and high standard of the women's game. A global audience watched as Sri Lanka recorded its first wins against England and India, while West Indies'

win over Australia was the first time the Caribbean team had beaten Australia in an ODI.

The final saw West Indies featuring in its first ICC global event final, following its shock victories earlier over New Zealand and Australia. Australia posted a formidable 259-7 off 50 overs – the highest score in a 50-over Women's World Cup final – before dismissing West Indies for 145 runs to march to its second ICC trophy in only five months.

A century by England captain Charlotte Edwards helped the defending champion to a four-wicket win over New Zealand to claim third position, in the process joining Australia's Karen Rolton and New Zealand's Debbie Hockley as the only women to have scored two centuries in a single World Cup. New Zealand captain Suzie Bates was declared Player



While showcasing the high standard of the traditional power-houses of the game, the ICC Women's World Cup also highlighted the expanding depth of talent and emerging icons across women's cricket.



of the Tournament for her 407 runs, with three half-centuries and a century at an average of 67.83.

While showcasing the high standard of the traditional power-houses of the game, the ICC Women's World Cup also highlighted the expanding depth of talent and emerging icons across women's cricket.

Some of the stars of the tournament included India's Thirush Kamini, whose maiden ODI century helped the host overcome eventual runner-up West Indies by 105 runs, Eshani Kaushalya and Dilani Manodara of Sri Lanka, who led their team to its first victory over a top-four team (England), and South Africa's Trisha Chetty, who was the tournament's leading wicket-keeper.

Not surprisingly, viewership for the tournament escalated beyond precedent, recording figures nine times greater than the same tournament in 2009.

An estimated 23.7 million viewers watched India's first two games on Star Cricket in India. Three other key cricketing nations - Australia, United Kingdom and South Africa - also posted encouraging viewership increases, with broadcast reach on BSKYB peaking at 1.7 million, and Fox averaging 235,000 viewers per match.

Interest from emerging markets such as the USA was also evident, as viewers spent an average of 68 minutes watching the final, despite the time difference.

The emerging icons of women's cricket well and truly captivated fans around the world. ■



OPPOSITE TOP: Australia celebrates its sixth ICC Women's World Cup title.

OPPOSITE BOTTOM: Player of the Tournament and New Zealand captain Suzie Bates.

TOP: West Indies' Shaquana Quintyne celebrates a wicket during the final.

MIDDLE: Niranjana Nagarajan takes a wicket in the opening match against West Indies.

BOTTOM: South Africa celebrates victory over Pakistan.

ICC U19 CRICKET WORLD CUP 2012

India captain Unmukt Chand scored a masterly 111 not out to lead his team to victory in the ICC U19 Cricket World Cup 2012, which was held across Townsville, Brisbane and the Sunshine Coast in Australia in August 2012.

Featuring 16 teams, including six Associate and Affiliate teams who progressed to the event through regional qualification tournaments, the 2012 ICC U19 Cricket World Cup was the ninth to be held. The ICC's global broadcast partner Fox STAR Sports provided High Definition coverage of all 10 matches played at the Tony Ireland Stadium in Townsville.

This was the first time that an U19 CWC has been televised in HD, and the reach for the event far outstripped the previous ICC U19 Cricket World Cups. In India alone, the reach for the tournament was approximately 25 million people.

Fox STAR Sports secured licensees in all the key territories for this event, notably ESPN in the US and Caribbean for the first time. Regions without a licensee could access the broadcast via the STAR Sports website, www.espnstar.com.

Named player of the final, Chand became only the third batsman in history to score a century in an ICC U19 Cricket World Cup final as he led his side to a six-wicket win over defending champion and host Australia. Australia captain Will Bosisto was named player of the tournament for his 276 runs and his average of 276, having been dismissed only once in six innings.

South Africa beat New Zealand by eight wickets to capture third position, while Sri Lanka beat Afghanistan by seven wickets in the Plate final to emerge as the Plate Champion.



A launching pad for future stars of the game, the event showcased the depth of talent across the globe, with Afghanistan's Mohammad Javed striking the highest score of the tournament, a blistering 134 off 111 balls against Scotland. Bangladesh's Anamul Haque scored 365 from 6 innings, the most runs in the tournament, while Rahul Vishwakarma of Nepal delivered the best bowling figures, capturing six wickets for three runs against Papua New Guinea.

With the senior ICC Cricket World Cup to be hosted by Australia and New Zealand in 2015, it is hoped that a number of cricketers from the U19 event will graduate to international cricket and return with the senior teams in 2015. ■



DEVELOPMENT

The Pepsi ICC Development Programme continues to assist cricket's growth in the ICC's Associate and Affiliate Members (AMs) and the Women's game. This year saw two new Members added to the global cricket community - Russia and Hungary - bringing the total number of Associate and Affiliate Members to 96.

Participation and Performance

The Development Programme has a strong focus on participation rates around the world, and, at the end of 2012, data showed a 24 per cent increase in participation numbers within AMs.

In the past 12 months, Pepsi ICC World Cricket League events have been held in Singapore (Division 5), Malaysia (Division 4) Samoa (Division 8), Botswana (Division 7) and Bermuda (Division 3). The WCL is a 50-over, peer versus peer, international competition that provides a qualification pathway to the ICC's flagship 50-over event, the ICC Cricket World Cup.

The WCL Championship is the top level of that structure, with eight teams competing over seven rounds from 2011-2013. At the half-way point of the competition, only three points separated the top four teams in the Championship, illustrating the increasing competitiveness and standard of the leading AMs.

This raised standard is assisted by an increasing number of bi-lateral matches between the top AMs and Full Members.

For example, Afghanistan has recently played Pakistan and Australia, while Bangladesh toured Europe and played Ireland, Scotland and the Netherlands.

Females in cricket

The past twelve months have also seen an increase in the number of bi-lateral Women's ODIs and T20Is. This has had a direct impact on improved playing standards and team competitiveness.

These standards were on clear display at both the ICC World Twenty20 2012 and the ICC Women's World Cup India 2013, where not only did the traditional powerhouses impress with their skill and discipline, but so did the lower ranked teams. In India, Sri Lanka recorded its first wins over England and India, while the West Indies' win over Australia was the first time the Caribbean team beat Australia in an ODI.

Governance and Administration

In the past 12 months, approximately USD \$18 million of 'non-ICC income' was raised by AMs for investment in their domestic cricket systems, a key priority of the Development Programme.

2012 has also seen the awarding of multiple scholarships to the ICC-supported World Academy of Sport Postgraduate Certificate in Sport Management (Cricket). ■

↑ **24%** increase in participation numbers

96 Associate and Affiliate Members | **3** WCL events held in **2012**

USD \$18million of 'non-ICC income'

TOP: Ryan Burl of Zimbabwe in action against India.

MIDDLE: Avinash Karn of Nepal during his side's match against Australia.

BOTTOM RIGHT: Bangladesh players celebrate a wicket against England.

BOTTOM LEFT: Australia's Ashton Turner and captain William Bosisto celebrate a wicket during the final against India.

MAIN: Aksh Deepnath and Unmukt Chand of India celebrate a wicket against Pakistan in the quarter final.

INTEGRITY

The ICC is committed to maintaining its position as the leading governing body for a global sport by effectively tackling issues such as corruption, security and doping.

Anti-Corruption

The ICC is today recognised as a world-leader in the fight against corruption in sports. The Anti-Corruption and Security Unit (ACSU) acts as the 'eyes and ears' of the ICC, to ensure that the game of cricket is played in a safe and secure environment. The ACSU's three main objectives are:

- a) to educate players and match officials against bringing cricket into disrepute;*
- b) to do preventive vigilance at all matches and tournaments by enforcing 'minimum standards'; and*
- c) to enquire and investigate breaches of the ICC's Anti-Corruption Code.*

The ACSU continues to pursue these objectives vigorously.

As part of the ACSU's education programme, all players and match officials are provided a competency-based Integrity Education talk regarding dangers and traps set by potential corruptors. A particular focus of the education is young players making their debut in international cricket.

All international matches between Full Members are overseen by one of the seven Regional Security Managers. These Managers ensure that strict anti-corruption protocols are enforced at all venues, particularly around the dressing room areas. During the past year, the ACSU was present in full strength at the ICC World Twenty20 Sri Lanka 2012, all international matches played as part of the ICC's Future Tours Programme, and the Champions League held in October in South Africa.

The Unit delivered the Anti-Corruption Education Programme to all participating teams in these events. There were no major breaches of restrictions or protocols around the Players and Match Officials Area, nor were there any breaches of the Anti-Corruption Code.

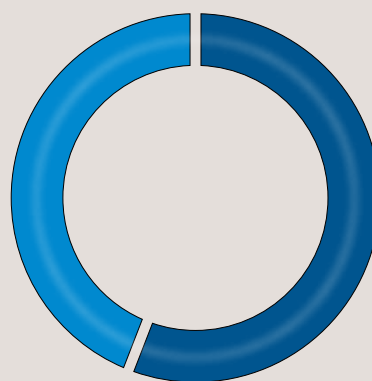
The ACSU was also present at the Indian Premier League in April and May 2012, and the Sri Lanka Premier League in August 2012. ACSU involvement in domestic games is highly beneficial, as it pays rich dividends in gathering intelligence and keeping domestic games free of corruption. ■

Anti-Doping

2012 was a year of consolidation for the ICC Anti-Doping Programme, with players continuing to submit whereabouts information to enable No Advance Notice Out-of-Competition Tests in an efficient and effective manner.

There was a total of two Anti-Doping Rule Violations in Cricket during 2012, neither of which was pursuant to testing organized under the auspice of the ICC's Anti-Doping Code.

With all of the ICC Full Members now having WADA-compliant Codes in place, a high priority in 2012 for the ICC Anti-Doping team was to provide assistance to five of these Members to ensure the effective development of domestic drug testing programmes. This has been extremely successful with three Members now collecting samples under their Code from 2012 and the other two ready to introduce testing at their next major domestic tournaments. ■



ICC Testing Statistics 2012

Total In-Competition Tests	172
Total Out-of-Competition Tests	189
Total number of Tests in 2012	361

CRICKET OPERATIONS



In line with the ICC Strategic Plan 2011–2015, the ICC has carried out a number of initiatives aimed at growing the global game, and providing a world-class environment for international cricket.

The format of One-Day Internationals

With the objective of enhancing the balance between bat and ball in 50-over cricket, new playing conditions for ODI cricket were introduced:

- **abolishing the bowling Powerplay overs, with the batting Powerplay overs to be taken only between the 16th and 40th overs;**
- **allowing two bouncers per over; and**
- **changing the fielding restrictions to only allow four fieldsmen outside the circle during non-Powerplay overs.**

Day-Night Test Cricket

For the first time, the Test Match playing conditions were amended to allow day-night Test cricket to be played. Further trials were conducted to assess the performance and efficacy of pink balls under floodlights during First Class matches. The success of these games has encouraged the ICC to give Member Boards the option to play day-night Test cricket.

Technology and Research

The ICC continues to support research into key cricket issues, including the development of wearable micro-technology aimed at identifying bowlers with illegal bowling actions in match conditions. The findings of the research project to date have been encouraging. The ICC Medical Committee is also overseeing a project to review helmet safety standards across all Member countries and manufacturers.

Umpires and Referees

The Emirates Elite Panel of ICC Umpires and Referees has maintained a strong level of performance over the period April 2012 to March 2013; the umpires achieved a correct decision rate of 94 per cent across the three formats of the game.

The Decision Review System has proven to be effective in all matches in which it was used. Over the period April 2012 to March 2013, the combined Test and ODI correct decision percentage in these matches was over 97 per cent. The use of the DRS increased the correct decision rate by over five per cent in the matches in which it was used.

2012 saw two changes to the Emirates Elite Panel of ICC Umpires: Billy Doctrove and Simon Taufel retired from umpiring international cricket, both having made significant contributions to the ICC and international cricket. Taufel is arguably the most decorated umpire in the sport, winning the ICC Umpire of the Year Award for five consecutive years (from 2004–2008) and setting a new benchmark for professionalism in umpiring. Fortunately, he is not lost to international cricket, as he has moved to the role of Umpire Performance and Training Manager.

The two new umpires on the Emirates Elite Panel of ICC Umpires are Nigel Llong from England and Bruce Oxenford from Australia. ■

TOP: The match officials prepare for the final of the ICC World Twenty20 2012.

94% correct decision rate

53 umpire decisions made on average in a Test match

15 umpire decisions made on average in an ODI

8 umpire decisions made on average in a T20 International

47 Test matches played

77 One-Day Internationals played

64 Twenty20 Internationals played

97% Test & ODI correct decision percentage with DRS

LG ICC AWARDS 2012



Sri Lanka's wicketkeeper batsman Kumar Sangakkara was presented the Sir Garfield Sobers Trophy for ICC Cricketer of the Year at the prestigious LG ICC Awards, held at a glittering ceremony in Colombo in September 2012 ahead of the ICC World Twenty20 Sri Lanka 2012.

Sangakkara also picked up the ICC Test Cricketer of the Year award and the LG People's Choice Trophy to round off a spectacular evening.

India's Virat Kohli was adjudged the ICC ODI Cricketer of the Year, and South Africa's Richard Levi won the Twenty20 International Performance of the Year for his 117 not out against New Zealand in February 2012.

West Indies' off-spinner Sunil Narine claimed his first ever ICC award after being named ICC Emerging Cricketer of the Year, while fellow West Indies player, all-rounder Stafanie Taylor, won the inaugural ICC Women's ODI Cricketer of the Year award. This year's LG ICC Awards mark the first time that the men's and women's voting academy and awards were fully integrated, and Taylor became the first female to be long-listed for

the Sir Garfield Sobers Trophy for ICC Cricketer of the Year.

England's top-order batter and wicketkeeper Sarah Taylor claimed the maiden ICC Women's T20I Cricketer of the Year award, and George Dockrell, who had recently captained Ireland at the ICC U19 Cricket World Cup, was named the Associate and Affiliate Cricketer of the Year for the first time.

New Zealand's Daniel Vettori received the ICC Spirit of Cricket award, and Kumar Dharmasena of Sri Lanka, a member of the Emirates Elite Panel of ICC Umpires since May 2011, won the David Shepherd Trophy for ICC Umpire of the Year.

In total, 11 individual awards were handed out, and two ICC Teams of the Year - Test and ODI – were named. ■

ABOVE: Kumar Dharmasena was adjudged ICC Umpire of the Year.

LEFT: Sunil Narine celebrates a wicket against New Zealand during the ICC World Twenty20 2012.

RIGHT: Sarah Taylor celebrates victory against Australia at the ICC World Twenty20 2012.





MAIN: Kumar Sangakkara displays his three Awards at the LG ICC Awards 2012.

BELOW: Daniel Vettori during the Test match against Zimbabwe in November 2011.



LG ICC Awards 2012

ICC UMPIRE OF THE YEAR 2012	Kumar Dharmasena
ICC SPIRIT OF CRICKET 2012	Daniel Vettori (NZ)
ICC CRICKETER OF THE YEAR 2012 (SIR GARFIELD SOBERS TROPHY)	Kumar Sangakkara (SL)
ICC TEST CRICKETER OF THE YEAR 2012	Kumar Sangakkara (SL)
ICC ODI CRICKETER OF THE YEAR 2012	Virat Kohli (Ind)
ICC WOMEN'S T20I CRICKETER OF THE YEAR 2012	Sarah Taylor (Eng)
ICC T20I PERFORMANCE OF THE YEAR 2012	Richard Levi (SA)
ICC ASSOCIATE AND AFFILIATE CRICKETER OF THE YEAR	George Dockrell (Ire)
ICC EMERGING CRICKETER OF THE YEAR	Sunil Narine (WI)
ICC WOMEN'S ODI CRICKETER OF THE YEAR 2012	Stafanie Taylor (WI)
LG PEOPLE'S CHOICE AWARD	Kumar Sangakkara (SL)

ICC CRICKET HALL OF FAME



TOP LEFT: Brian Lara scored 34 Test centuries in a career that spanned 17 years.

TOP RIGHT: Enid Bakewell became the first English player to score a century and take 10 wickets in a Test.

BOTTOM: Glenn McGrath took 563 Test wickets, more than any other seam bowler.

Three legends of cricket were announced as inductees into the ICC Hall of Fame this year.

At a special Hall of Fame cocktail reception during the ICC World Twenty20 Sri Lanka 2012 in Colombo, West Indies batsman Brian Lara and England all-rounder Enid Bakewell were joined by cricket luminaries to celebrate their inductions into the ICC Cricket Hall of Fame. Lara became the 67th male member of the Hall of Fame, while Bakewell became the third female inductee.

Brian Lara was one of West Indies' most prolific batsmen, representing West Indies in 131 Tests and 299 ODIs in a career that spanned 17 years. He amassed 11,953 runs at an average of 52.88, and scored 34 Test centuries and 48 half-centuries. Lara still holds the highest total by any Test batsmen in an individual innings – 400 not out, scored against England in Antigua in 2004.

Lara scored 19 ODI centuries and 63 half-centuries and, in 1994, captained West Indies to victory in the ICC Champions Trophy in 2004.

One of England's all time cricketing legends, Enid Bakewell scored a century

on Test debut in 1968 against Australia. She scored 1,078 Test runs at an average of 59.88 and claimed 50 Test wickets with her left-arm spin, at an average of just 16.13.

In 1979, Bakewell became the first English player, male or female, to score a century and take 10 wickets in a Test, against the West Indies. Only Hall of Famers Ian Botham, Alan Davidson and Imran Khan have achieved the feat in the men's game, while Australia's Betty Wilson also holds the accolade.

In January 2013, Australia fast bowler Glenn McGrath was inducted into the ICC Hall of Fame at his home ground of the SCG. McGrath represented Australia in 124 Test matches, and has taken more Test wickets than any other seam bowler – 563, at an average of 21.64.

McGrath represented Australia in 250 ODIs, claiming 381 wickets at an average of 22.02. He was part of three successive ICC Cricket World Cups campaigns - 1999, 2003 and 2007 - and holds the record for the most wickets taken in ICC Cricket World Cups, with 71 scalps. His figures of seven wickets for 15 against Namibia are the best in the competition's history. ■

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

PREPARED FROM THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF ICC DEVELOPMENT (INTERNATIONAL) LIMITED

FOR THE YEAR ENDED 31 DECEMBER 2012

REPORT OF THE INDEPENDENT AUDITOR'S ON THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS TO THE MEMBERS OF INTERNATIONAL CRICKET COUNCIL

The accompanying summary consolidated financial statements, which comprise the summary consolidated statement of financial position as at 31 December 2012, the summary consolidated statement of comprehensive income, summary consolidated statement of changes in equity and summary consolidated statement of cash flows for the year then ended, and related notes, are derived from the audited consolidated financial statements of ICC Development (International) Limited and its subsidiaries (the "Group") for the year ended 31 December 2012. We expressed an unmodified opinion on those consolidated financial statements in our report dated 17 April 2013 which included an emphasis of matter paragraph. The matter emphasised is set out in Note 22a to the consolidated financial statements of the Group available on the ICC Website (www.icc-cricket.com).

The summary consolidated financial statements do not contain all the disclosures required by International Financial Reporting Standards. Reading the summary consolidated financial statements, therefore, is not a substitute for reading the audited consolidated financial statements of the Group.

Directors' Responsibility for the Consolidated Financial Statements

The directors are responsible for the preparation of a summary of the audited financial statements on the basis described in notes to the summary consolidated financial statements.

Auditor's Responsibility

Our responsibility is to express an opinion on the summary consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810, "Engagements to Report on Summary Financial Statements".

Opinion

In our opinion, the summary financial statements derived from the audited consolidated financial statements of the Group for the year ended 31 December 2012 are consistent, in all material respects, with those consolidated financial statements, on the basis described in notes to the summary consolidated financial statements.

Ernst & Young
17 April 2013
Dubai

SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME	2012 USD'000	2011 USD'000
Event related activities		
Revenue from ICC Events	131,906	321,192
Cost relating to ICC Events	(37,121)	(121,921)
Net Surplus relating to ICC Events	94,785	199,271
Other activities		
Subscription and other revenue	26,402	29,932
Interest and investment income - net	3,420	2,643
General and administrative expenses	(23,271)	(27,307)
Foreign exchange gain / (loss), net	10	(676)
Net income from other activities	6,561	4,592
Net surplus before taxation	101,346	203,863
Taxation	(15)	(23)
NET SURPLUS FOR THE YEAR	101,331	203,840
Other comprehensive income		
Realised loss on sale of available-for-sale investments	(1,239)	-
Unrealised gain / (loss) on revaluation of available-for-sale investments	572	(402)
Other comprehensive loss for the year	(667)	(402)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	100,664	203,438

The attached notes 1 to 3 form part of these summary consolidated financial statements.

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

PREPARED FROM THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF ICC DEVELOPMENT (INTERNATIONAL) LIMITED

FOR THE YEAR ENDED 31 DECEMBER 2012

SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION	2012 USD'000	2011 USD'000
ASSETS		
Non-current assets	56,576	48,818
Current assets excluding cash resources	143,580	62,657
Net cash resources	17,331	48,117
TOTAL ASSETS	217,487	159,592
LIABILITIES		
Cricket Development Funds	10,933	13,004
Advances received in respect of events (current)	28,920	6,689
Advances received in respect of events (non current)	23,378	27,207
Other liabilities	25,138	76,789
Non current liabilities	2,740	2,275
Total liabilities	91,109	125,964
REPRESENTED BY		
Allocable surplus	86,871	-
Retained surplus	3,214	4,569
Reserves	36,293	29,059
Total Members' Funds	126,378	33,628
TOTAL LIABILITIES AND MEMBERS' FUNDS	217,487	159,592



Alan Isaac
Chairman
17 April 2013



David Richardson
Managing Director
17 April 2013

The attached notes 1 to 3 form part of these summary consolidated financial statements.

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

PREPARED FROM THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF ICC DEVELOPMENT (INTERNATIONAL) LIMITED

FOR THE YEAR ENDED 31 DECEMBER 2012

SUMMARY CONSOLIDATED STATEMENT OF CASH FLOWS	2012 USD'000	2011 USD'000
Surplus before tax	101,346	203,863
Non-cash adjustments to reconcile surplus to net cash flows	(1,141)	(1,079)
Working capital adjustments	(114,672)	1,830
Payments for employees' end of service benefits and income tax	(557)	(213)
Net cash (used in) from operating activities	(15,024)	204,401
Net cash from (used in) investing activities	3,850	(17,575)
Net cash used in financing activities	(9,969)	(179,641)
Net (decrease) / increase in cash and cash equivalents	(21,143)	7,185
Cash and cash equivalents at 1 January	44,130	36,945
CASH AND CASH EQUIVALENTS AT 31 DECEMBER	22,987	44,130

SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN MEMBERS' FUND	Allocable surplus USD'000	Retained surplus USD'000	Reserves USD'000	Total USD'000
At 1 January 2011	-	9,565	19,896	29,461
Net surplus for the year	203,840	-	-	203,840
Other comprehensive loss	-	-	(402)	(402)
Appropriations				
Dividend to Members	(199,271)	-	-	(199,271)
Transfer	(4,569)	(4,996)	9565	-
At 31 December 2011	-	4,569	29,059	33,628
Net surplus for the year	101,331	-	-	101,331
Other comprehensive loss	-	-	(667)	(667)
Appropriations				
Allocation to ICC Global Cricket Development Programme	(7,914)	-	-	(7,914)
Transfer	(6,546)	(1,355)	7,901	-
At 31 December 2012	86,871*	3,214	36,293	126,378

* This is the provisional surplus for the ICC World Twenty20 2012 event.

The attached notes 1 to 3 form part of these summary consolidated financial statements.

NOTES TO SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

01 ACTIVITIES

ICC Development (International) Limited (the "Company" or "IDI") is a limited liability company registered and incorporated in the British Virgin Islands. IDI is owned by International Cricket Council ("ICC") for the benefit of all its Members. There are currently 106 Members of the ICC.

IDI is principally responsible for:

- (i) Managing ICC Cricket events;
- (ii) Managing the commercial rights to cricket events;
- (iii) Managing the ICC Development Programme; and
- (iv) Providing such administrative and other services as are required by the ICC.

The registered head office of IDI is at Craigmuir Chambers, Road Town, Tortola, Territory of the British Virgin Islands.

The consolidated financial statements comprise the financial statements as at 31 December 2012 of the IDI and its subsidiaries mentioned in Note 2 ("the Group").

02 BASIS OF PREPARATION

Summary consolidated financial statements

The summary consolidated financial statements have been derived from the audited consolidated financial statements of the Group which were approved by the Board of ICC Development (International) Limited on 17 April 2013. These summary consolidated financial statements were authorised for issue on 17 April 2013.

The aforementioned audited consolidated financial statements are available at the Headquarters of the ICC in Dubai Sports City. The summary consolidated financial statements are presented in considerably less detail than annual audited consolidated financial statements for the convenience of readers and represent a fair summary of the audited consolidated financial statements.

The consolidated financial statements have been presented in US Dollars, which is the functional currency of the Company. All values are rounded to the nearest thousand (USD'000) except otherwise stated.

Consolidated financial statements

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standard Board (IASB).

The consolidated financial statements are prepared under the historical cost convention, modified to include the measurement at fair value of available-for-sale investments.

The consolidated financial statements comprise the financial statements as at 31st December 2012 of the IDI and its following subsidiaries:

Name of the subsidiary	Country of incorporation	Percentage shareholding		Principal activities
		2012	2011	
International Cricket Council FZ-LLC	United Arab Emirates	100%	100%	To provide administrative services to IDI
ICC (Events) Ltd	Cyprus	100%	100%	To manage certain commercial rights of IDI
IDI Hungary KFT	Hungary	100%	100%	To manage certain commercial rights of IDI
IDI Mauritius Ltd	Mauritius	100%	100%	To manage certain commercial rights of IDI

The Group's principal place of business is at Street 69, Dubai Sports City, Sheikh Mohammad Bin Zayed Road, P.O. Box 500070, Dubai, United Arab Emirates.

03 DISCLOSURES RELATING TO CONSOLIDATED STATEMENTS

The audited consolidated financial statements of the Group are available on the ICC Website. The website address is www.icc-cricket.com. For the significant accounting policies and detailed notes to the consolidated financial statements please refer to the audited consolidated financial statements on the Website.

ICC MEMBER COUNTRIES

Full Members (10)	Australia	India	South Africa	Zimbabwe
	Bangladesh	New Zealand	Sri Lanka	
	England	Pakistan	West Indies	
Associate Members (36)	Argentina	Germany	Kenya	Singapore
	Belgium	Gibraltar	Kuwait	Suriname
	Bermuda	Guernsey	Malaysia	Tanzania
	Botswana	Hong Kong	Namibia	Thailand
	Canada	Ireland	Nepal	UAE
	Cayman Islands	Israel	Netherlands	Uganda
	Denmark	Italy	Nigeria	USA
	Fiji	Japan	Papua New Guinea	Vanuatu
	France	Jersey	Scotland	Zambia
Affiliate Members (60)	Afghanistan	Cuba	Malawi	Russia
	Austria	Cyprus	Maldives	Rwanda
	Bahamas	Czech Republic	Mali	Samoa
	Bahrain	Estonia	Malta	Saudi Arabia
	Belize	Falkland Islands	Mexico	Seychelles
	Bhutan	Finland	Morocco	Sierra Leone
	Brazil	Gambia	Mozambique	Slovenia
	Brunei	Ghana	Myanmar	South Korea
	Bulgaria	Greece	Norway	Spain
	Cameroon	Hungary	Oman	St Helena
	Chile	Indonesia	Panama	Swaziland
	China	Iran	Peru	Sweden
	Cook Islands	Isle of Man	Philippines	Tonga
	Costa Rica	Lesotho	Portugal	Turkey
	Croatia	Luxembourg	Qatar	Turks & Caicos Islands

Full Members

The governing bodies for cricket of a country recognised by the ICC, or nations associated for cricket purposes, or a geographical area, from which representative teams are qualified to play official Test matches (10 Members).

Associate Members

The governing bodies for cricket of a country recognised by the ICC, or countries associated for cricket purposes, or a geographical area, which does not qualify as a Full Member, but where cricket is firmly established and organised (36 Members).

Affiliate Members

The governing bodies for cricket of a country recognised by ICC, or countries associated for cricket purposes, or a geographical area (which is not part of one of those already constituted as a Full Member or Associate Member) where the ICC recognises that cricket is played in accordance with the Laws of Cricket (60 Members).

COMMERCIAL PARTNERS



BROADCAST PARTNER



INTERNATIONAL CRICKET COUNCIL

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