



**Private & Confidential**

**REQUEST FOR PROPOSALS**

**APPOINTMENT OF DRS ACCREDITATION PROGRAMME  
TESTING PARTNER**

## **1. INTRODUCTION**

- 1.1 The International Cricket Council Limited (the "ICC"), acting through its wholly-owned subsidiary company, International Cricket Council FZ LLC ("ICC FZ"), which is incorporated under the regulations of the Dubai Development Authority in the United Arab Emirates, and was incorporated by the ICC and acts as the administrative arm of the ICC.
- 1.2 The Decision Review System (DRS) is one of the most visible and sensitive technologies in world cricket. As its use becomes ubiquitous across formats, venues, and broadcasters, the ICC must ensure that all DRS tools and implementations meet the highest standards of accuracy, integrity, and operational consistency.
- 1.3 DRS technology directly influences match outcomes, umpiring integrity, broadcast credibility, and public confidence in international cricket. The absence of a formal ICC-controlled accreditation programme introduces risks to vendors and inconsistencies in performance across providers.
- 1.4 The goal is clear; to equip the ICC with a defensible, transparent, and scalable mechanism to accredit DRS providers under its own brand, authority, and technical standards. This ensures consistent and credible performance across all ICC sanctioned matches and builds trust among stakeholders.
- 1.5 In order to achieve this goal, existing and prospective DRS providers will be required to undergo a robust accreditation process within a controlled and independently managed testing environment. This process will rigorously evaluate performance, accuracy, operational resilience, and repeatability of each system against ICC-defined benchmarks.
- 1.6 The programme's testing partner will play a critical role in the awarding of accreditation through being responsible for the testing procedure, including mathematical validation and systematic credibility of the programme. The testing partner will report into the programme's Technical Working Group, who will provide oversight, act as the final decision-making authority, and oversee the programme in its entirety.
- 1.7 ICC FZ wishes to appoint a company to provide DRS accreditation and testing services including, without limitation, the services set out in Appendix B (the "Services").
- 1.8 Unless otherwise defined elsewhere, capitalised terms used in this RFP have the meanings set out in Appendix A.

## **2. OBJECTIVES**

- 2.1 The purpose of this RFP is to invite interested and qualified Applicants to submit Proposals for the right to provide the Services to ICC FZ, as described in the overview of Services set out in Appendix B and on the terms and subject to the conditions set out in this RFP.
- 2.2 This RFP invites Proposals for the right to provide the Services from Applicants with:
  - (a) extensive proven experience in providing services similar to the Services;
  - (b) a strong financial position;
  - (c) sufficient resources (in particular staffing) to provide the Services;
  - (d) a state-of-the-art information technology (IT) infrastructure; and
  - (e) trained personnel (including in particular, but without limitation, experienced and skilled management personnel).
- 2.3 In submitting a Proposal for the right to provide the Services each Applicant must:
  - (a) complete, sign and return the form as set out in Appendix E, together with its detailed Proposal, by the applicable date specified in the Timetable;
  - (b) provide adequate and detailed answers and information to meet the requirements of the Criteria (as set out in Appendix C); and
  - (c) provide a full, detailed breakdown of costs within the Price Quotation (as set out in Appendix F).
- 2.4 In submitting its Proposal, each Applicant will have to establish that it satisfies (or will satisfy in a timely fashion) the Criteria and the Requirements. ICC FZ shall evaluate the Proposals based on

the extent to which they reveal that such conditions and requirements have been or will be satisfied.

- 2.5 Each Applicant should provide satisfactory evidence to ICC FZ in its Proposal of its financial standing and of its ability to meet the commitments it makes in its Proposal. ICC FZ reserves its right to require appropriate bank guarantees and/or parent company performance guarantees, in a form and manner that is acceptable to ICC FZ.
- 2.6 ICC FZ may, in its absolute discretion, waive any of the conditions and/or requirements set out in this RFP in respect of any or all of the Applicants. Each Applicant will be evaluated on the overall merits of its Proposal and the Successful Applicant(s) may not have satisfied all conditions and requirements and may not necessarily be the one which offers the most competitive financial terms.

### **3. ENQUIRIES**

- 3.1 ICC FZ shall, where possible, answer questions or provide additional information reasonably requested by Applicants at any time during the Selection Procedure with respect to the contents of this RFP or the means by which the Successful Applicant(s) shall be appointed.
- 3.2 Queries should be addressed in an e-mail with the subject line “**RFP – DRS Accreditation Programme - Query**” to:  
  
Attention: Freddie Young, Manager – Cricket Operations  
E-mail: [Freddie.young@icc-cricket.com](mailto:Freddie.young@icc-cricket.com)
- 3.3 ICC FZ shall attempt to respond to all queries in as expeditious a manner as possible and in such a form as ICC FZ considers appropriate. ICC FZ reserves the right to make its response to any query from any Applicant available to all relevant Applicants without revealing the identity of the initial enquiring party.
- 3.4 ICC FZ may not be able to provide responses and/or additional information to all queries and it shall definitely not be able to do so if such requests are sent less than 5 (five) business days before the due date for receipt of Proposals as set out in the Timetable.

### **4. SELECTION PROCEDURE OVERVIEW**

- 4.1 Each Applicant must submit to ICC FZ its Proposal documents, in English, by email by no later than the due date prescribed in the Timetable to:  
  
Attention: Freddie Young, Manager – Cricket Operations  
E-mail: [Freddie.young@icc-cricket.com](mailto:Freddie.young@icc-cricket.com)
- 4.2 Each Applicant must attach all applicable documents in support of its Proposal in accordance with the requirements set out in paragraph 2.3 of this RFP as well as any other relevant materials, weblinks, photographs and/or attachments. ICC FZ may issue supplementary requests for information which, once issued, will form part of this RFP. ICC FZ may also ask any Applicant for such further information, guarantees and/or documents as ICC FZ deems necessary in connection with any Proposal at any time and any such further information, guarantee and/or document may be used at any point in the Selection Procedure by ICC FZ to evaluate a Proposal.
- 4.3 Each Proposal, once submitted, constitutes a binding and irrevocable offer to provide the Services on the terms set out in the Proposal, which offer cannot be amended or withdrawn after its date of submission (in either case unless requested by ICC FZ).
- 4.4 ICC FZ is not obliged to accept or consider any Proposal in full or in part or any responses or submissions in relation thereto and ICC FZ may reject any Proposal, responses or submissions (or any part thereof) and, in its sole discretion, may refuse to award any business in connection with this RFP. Without prejudice to the foregoing, ICC FZ reserves the right to appoint the Applicant(s) whose Proposal (in the absolute discretion of ICC FZ) most successfully conforms to the Criteria and the Requirements in accordance with the terms and conditions described in this RFP or to make alternative arrangements for the provision of the Services, including (without limitation) issuing a revised or different RFP or providing the Services itself.
- 4.5 ICC FZ shall conduct the Selection Procedure in accordance with the Timetable set out in Appendix D. Each Applicant is and shall be required to comply fully with the applicable deadlines

in the Timetable as well as such other deadlines as are imposed by ICC FZ throughout the Selection Procedure (unless otherwise approved by ICC FZ on a case-by-case basis).

4.6 The Selection Procedure shall consist of:

- (a) a technical evaluation of each Proposal examining each Applicant's ability to provide the Services in accordance with the Requirements;
- (b) a financial evaluation of each Proposal examining each Applicant's ability to secure or offer the best possible prices in connection with the Services; and
- (c) an evaluation of each Applicant's suitability, experience and qualifications, including (without limitation) its compliance with the Criteria as well as the organisational structure and infrastructure proposed by the Applicant to provide the Services.

4.7 ICC FZ may, for any reason and at any time during the Selection Procedure, request any Applicant to supply further information and/or documentation. Each Applicant shall supply such further information and/or documentation requested within 7 (seven) calendar days (or such other period of time as may be required by ICC FZ) following receipt of the written request for that information and/or documentation. Any and all costs and/or expenses associated with the provision of the additional information and/or documentation shall be borne by the Applicant.

4.8 ICC FZ reserves the right (in its absolute discretion) to determine how to progress any discussions and/or negotiations with Applicants following submission of the Proposals.

4.9 After careful consideration and thorough examination of the Proposals and, if applicable, the presentations, ICC FZ shall, in its absolute discretion, confirm which Applicant (if any) it proposes to appoint as the Successful Applicant. The relative competitiveness of the financial terms offered may not necessarily be a decisive factor in choosing between Proposals. ICC FZ reserves the right to make the appointment of the Successful Applicant subject to such further terms and conditions, as it considers appropriate in relation to this RFP process and/or the provision of the Services. Applicants who have not been selected, shall be informed accordingly in writing. ICC FZ shall not be obliged to give any reason(s) for the selection and/or rejection of any Proposal or any part thereof.

4.10 The appointment of the Successful Applicant is subject to the conclusion of the Agreement between ICC FZ and the Successful Applicant governing all rights and obligations related to the Services. The Agreement shall be prepared by ICC FZ to include such terms and conditions commonly included in agreements of such nature, together with any other terms and conditions which are required by ICC FZ (whether arising from the specifications of the Proposal of the Successful Applicant or otherwise). The Applicant agrees and acknowledges that ICC FZ shall have the absolute right to determine at its absolute discretion whether or not negotiations shall be conducted on an exclusive basis.

4.11 Notwithstanding any other provision of this RFP, ICC FZ reserves the right, at any time and in its absolute discretion, to accept or reject Proposals (or to permit any Applicant to resubmit its Proposal in the event that such Proposal fails to meet any or all of the Criteria and/or the Requirements), to pursue negotiations with any number of Applicants, to withdraw from negotiations with any Applicant at any time, to pursue negotiations in respect of some or all of the Services, to reduce or increase the scope of the Services required, and to suspend, discontinue, modify and/or terminate this RFP process (or any part thereof) at any time.

**5. LEGAL PROVISIONS**

In participating in this RFP process, responding to this RFP and/or submitting a Proposal, each Applicant accepts and agrees to be bound by and to comply with the terms of this RFP generally, including (without limitation) the following terms and conditions (which apply in each case equally to all Applicants):

5.1 Nothing in this RFP, or in any communication made by ICC FZ or its officers, employees, representatives, agents and/or advisers shall constitute an offer of a contract or a binding obligation of the ICC FZ towards any Applicant, nor shall it be taken as constituting any representation that rights or licences will be granted in accordance with this RFP and/or the Selection Procedure.

5.2 ICC FZ reserves the right, at any time during the Selection Procedure, to change any aspect of

this RFP, to issue any separate amendment or addendum to this RFP (which will become part of this RFP upon issue) or to issue an amended RFP in place of this RFP, to refuse to consider any Applicants or to withdraw this RFP. Applicants acknowledge that ICC FZ may decide to organise the Services on its own or without appointing any third party.

- 5.3 Whilst ICC FZ has taken all reasonable care to ensure that this RFP is accurate in all material respects at the date of its issue, neither ICC FZ, nor any of its officers, employees, representatives, agents and/or advisers make any representation or warranty or accept any responsibility for the accuracy or completeness of the information contained in this RFP or in any subsequent correspondence by ICC FZ in relation to this RFP, nor shall they be liable for any loss or damage suffered by any Applicant or any other third party in reliance on this RFP or any subsequent communication with ICC FZ.
- 5.4 Without prejudice to paragraph 5.3 above, this RFP does not contain any representation upon which any Applicant or other recipient may be entitled to rely at any point in time in order to bring any claim, action or proceedings against ICC FZ and/or its associated entities and/or any of their respective officers, employees, representatives, agents and/or advisers (whether for misrepresentation or otherwise). This RFP is incapable of creating any liability for ICC FZ and/or its associated entities and each Applicant hereby irrevocably and unconditionally waives any and all rights it may have, now or at any time in the future, to bring any claim in any court of competent jurisdiction in relation to the appointment or manner of appointment of any Applicant, the Selection Procedure or otherwise in relation to the RFP process.
- 5.5 Each Applicant represents, warrants and undertakes to ICC FZ that any and all information contained in its Proposal and/or submitted in connection with its Proposal, and any and all representations made by or on its behalf to ICC FZ, during the course of the Selection Procedure shall not be false, inaccurate or misleading in any respect (including, without limitation, by the omission of any material, information or facts) and that if, after submitting its Proposal there is any change in the Applicant's circumstances or any other event occurs which may adversely affect and/or impact such information and/or representations and/or in the manner in which they may be interpreted by ICC FZ, the Applicant shall promptly notify ICC FZ in writing setting out the relevant details in full. ICC FZ is and shall be fully able to rely on the accuracy and authenticity of any and all information contained in any Proposal and/or submitted in connection with any Proposal in assessing any Applicant's ability to perform and deliver the Services.
- 5.6 Each Applicant agrees to keep confidential at all times, whether during or after the Selection Procedure, all Confidential Information and to take all necessary steps to preserve the strict confidentiality of such Confidential Information, including (without limitation) by disclosing relevant material to its officers, employees, representative, agents and/or advisers only on a strictly "need to know" basis and only for the purpose of this Selection Procedure.
- 5.7 Each Applicant agrees that it will not discuss any part of this RFP, any Proposal it is considering or which it has submitted and/or any other aspect of the Selection Procedure with any other Applicant at any time for any reason. Any breach of this obligation by an Applicant may result in its immediate elimination from the Selection Procedure.
- 5.8 No Applicant is entitled to make any announcement relating directly or indirectly to this RFP, the Selection Procedure and/or its Proposal. Each Applicant acknowledges and agrees that ICC FZ shall have the absolute right to make any announcement in connection with this RFP and/or the whole or any aspect of the Selection Procedure.
- 5.9 Each Applicant is responsible for any and all costs, expenses and liabilities incurred (directly or indirectly) by or on its behalf in the preparation and submission of its Proposal and/or otherwise in relation to the Selection Procedure and/or any negotiations following receipt by ICC FZ of its Proposal (whether or not an Agreement(s) is entered into with such Applicant). Under no circumstances will ICC FZ and/or its associated entities and/or any of its respective officers, employees, representatives, agents or advisers be responsible for any costs of any Applicant associated in any way (whether directly or indirectly) with the Selection Procedure.
- 5.10 Each Applicant acknowledges that any and all intellectual property rights of ICC FZ and the ICC (including, without limitation, to the name and logo) remain the exclusive property of ICC FZ or the ICC (as appropriate). Furthermore, any materials provided by ICC FZ to any Applicant shall belong and/or accrue exclusively to ICC FZ. No Applicant shall claim ownership over any rights

including (without limitation) intellectual property rights, in relation to the ideas, concepts, material or any other rights contained in this RFP.

- 5.11 In consideration of ICC FZ receiving and reviewing its Proposal, each Applicant confirms and warrants that it has read, understood and accepted the terms and conditions set out in this RFP, which take precedence over any provisions contained in any other communications between the Applicant and ICC FZ. Each Applicant further acknowledges that, except as set out in the Proposal and in the Agreement, there is no existing agreement, arrangement or understanding in place (whether in writing or oral) between ICC FZ and the Applicant in relation to this RFP, its subject matter and/or the provision of the Services.
- 5.12 Each Applicant acknowledges that, save as set out in the Agreement, all rights and opportunities in the services shall be exclusively reserved by ICC FZ.
- 5.13 ICC FZ shall be able to rely on any and all representations made by each Applicant in its Proposal and/or in connection therewith.
- 5.14 No terms seeking to restrict in any way the discretion of ICC FZ in the Selection Procedure will be accepted.
- 5.15 This RFP, the Selection Procedure and any and all related documentation, correspondence (including, without limitation any Proposal), any non-contractual obligations and any Agreement (or other agreements) entered into between ICC FZ or any of its affiliates and any Applicant or prospective Applicant shall be governed by and interpreted in accordance with English law and any dispute arising from or in relation to the same shall be subject to the exclusive jurisdiction of the English courts.

## **6. CONFLICTS AND COLLUSIVE BEHAVIOUR**

- 6.1 A conflict of interest arises when an Applicant's integrity, objectivity or fairness in performing the Services is at risk due to a personal interest or conflicting business arrangement of the Applicant, or a person or organisation associated with the Applicant.
- 6.2 An Applicant must accordingly disclose in their Proposal any potential or actual conflicts of interest that they may have or may be perceived to have in respect of their responsibilities to ICC FZ and other parties in the course of delivering the Services, should they be selected as a Successful Applicant. Applicants with such conflict or perception of conflicts must specify within their Proposal how they will manage the conflict or perception of conflict to provide assurance that it will not adversely impact the performance of any Services.
- 6.3 The Applicant and any person or organisation associated with the Applicant must not directly or indirectly provide any form of inducement or reward to any employee, member or shareholder of ICC FZ, the ICC or any affiliates or associated concerns or any of their respective representatives in relation to the Selection Procedure under this RFP.
- 6.4 Without prejudice to any criminal liability an Applicant may attract and any other remedies available to ICC FZ or the ICC, each Applicant hereby undertakes that it shall not:
  - (a) fix or adjust the costs of its Proposal by or in accordance with any agreement or arrangement with any other party;
  - (b) communicate to any party the costs or approximate costs of its proposed Proposal or information which would enable the amount or approximate amount to be calculated (except where such disclosure is made in confidence in order to obtain quotations necessary for the preparation of the Proposal or insurance or any necessary security);
  - (c) enter into any agreement or arrangement with any other party that such other party shall refrain from submitting a Proposal;
  - (d) enter into any agreement or arrangement with any other party as to the costs of any Proposal submitted; and/or
  - (e) collaborate or collude with any third party with a view to unfairly influencing the outcome of the Selection Procedure under this RFP or otherwise misleading or concealing information from the ICC FZ.

## 7. **OTHER OBLIGATIONS**

- 7.1 The engagement of the Successful Applicant(s) pursuant to this RFP is subject to the conclusion of the Agreement(s) between ICC FZ (which shall for the purposes of this paragraph 0 be deemed to include other ICC entity as ICC FZ nominates) and the Successful Applicants, governing all rights and obligations related to the Services to be provided by the Successful Applicant(s). The Agreement(s) shall be prepared by ICC FZ to include such terms and conditions commonly included in agreements of such nature, together with any other terms and conditions which are required by ICC FZ (whether arising from the specifications of the accepted Proposal or otherwise). Some key principles in relation to the Agreement(s) are set out below:

| <b>Subject</b>                        | <b>Principle</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Payment Schedule</i>               | All monetary consideration to be payable in United States dollars by IBC which will be inclusive of all taxes, deductions, withholdings etc. IBC shall make payments accordingly (subject only to any deduction for withholding tax that IBC may be obliged at law to make, if applicable).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <i>Assignment and sub-contracting</i> | The Successful Applicant(s) will only be able to assign/ sub-contract any or all of its rights and obligations under the Agreement(s) with the express written permission of the ICC FZ. However, the Successful Applicant(s) shall at all times remain primarily liable for the performance of all of its obligations under the Agreement(s) notwithstanding such sub-contract.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <i>Insurance</i>                      | <p>The Successful Applicant shall obtain and maintain, at its own expense, comprehensive public liability and product liability insurance (with a reputable insurer acceptable to IBC with a minimum "A" grade S&amp;P, Moody's or similar rating) to protect the Successful Applicant and IBC against any and all claims, actions, losses and damages arising out of the provision of the Services (including, without limitation, coverage for financial loss, efficacy and failure to fulfil function) up to a minimum amount of US\$10,000,000 (ten million United States dollars) for any one claim (or in aggregate in respect of product liability). The Successful Applicant shall promptly provide evidence of such insurance to IBC upon request, and shall immediately notify IBC should any occurrence serve to void such insurance.</p> <p>Additionally, Successful Applicant to take out and maintain throughout the Term appropriate professional indemnity insurance with a reputable insurer, in an amount not less than US\$5,000,000 (five million United States dollars) for any one claim, to cover any claim that may arise under or in connection with the Services, including but not limited to cover against defamation, negligence, malpractice, breach of duty or any other act or omissions in the performance of the Services. IBC shall be named as an additional insured under this policy and provided with a copy of the policy if requested. The terms of the policy shall not operate to relieve the Successful Applicant of any of its liabilities under the Agreement.</p> |
| <i>Intellectual Property Rights</i>   | ICC FZ will own and retain ownership of all of Intellectual Property Rights which it provides to the Successful Applicant or which arise as a result of the Services. The Agreement(s) will require assignment by the Successful Applicant(s) for any Intellectual Property Rights that may                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

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|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                       | be created or become vested in the Successful Applicant(s) (or any sub-contractor) in the course of the performance of Service(s) from creation and a full, uncapped indemnity for any intellectual property rights infringement.                                                                                 |
| <i>No Partnership</i> | Nothing in the Agreement(s) and no action taken by the parties pursuant to it shall constitute, or be deemed to constitute, the parties as a partnership, association, joint venture or other co-operative entity.                                                                                                |
| <i>Liability</i>      | ICC FZ shall not be liable to the Successful Applicant(s) under the Agreement(s) for any indirect or consequential loss arising out of or in connection with the performance of its obligations under the same or any breach thereof even if it was advised in advance of the possibility of such loss or damage. |
| <i>Governing Law</i>  | The Agreement(s) will be governed by and interpreted in accordance with the laws of England and Wales.                                                                                                                                                                                                            |

**APPENDIX A**  
**DEFINITIONS**

|                                   |                                                                                                                                                                                                                                                                                               |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>"Agreement(s)"</b>             | means the long-form written agreement(s) to be entered into between ICC FZ (or, at ICC FZ's absolute discretion, such other third party as ICC FZ may nominate) and the Successful Applicant(s) governing the provision by the Successful Applicant(s) of the Services (or any part of them). |
| <b>"Applicant"</b>                | means any party which submits from time to time a Proposal in response to this RFP.                                                                                                                                                                                                           |
| <b>"Confidential Information"</b> | means any and all aspects and information of this RFP, the Selection Procedure and/or the business and/or affairs of the ICC and/or ICC FZ which is or which comes into an Applicant's possession (except where such information is generally available to the public).                       |
| <b>"Criteria"</b>                 | means the list of criteria to be addressed by each Applicant in its Proposal as set out in Appendix C hereto.                                                                                                                                                                                 |
| <b>"ICC"</b>                      | means International Cricket Council Limited, the company incorporated under the laws of the territory of the British Virgin Islands and having its administrative office at Street 69, Dubai Sports City, Sheikh Mohammed Bin Zayed Road, PO Box 500070, Dubai, United Arab Emirates.         |
| <b>"Proposal"</b>                 | means all documents and information submitted by an Applicant supporting its bid to provide the Services to ICC FZ, as required under this RFP, including the <i>Price Quotation</i> as set out at Appendix F.                                                                                |
| <b>"Requirements"</b>             | means the guidelines, directions, requirements, instructions and requests of ICC FZ issued to any Applicant with respect to the Selection Procedure and/or the Services from time to time.                                                                                                    |
| <b>"RFP"</b>                      | means this <i>Request for Proposals</i> , including all of its Appendices and as amended, supplemented or replaced from time to time.                                                                                                                                                         |
| <b>"Selection Procedure"</b>      | means the entire procedure conducted by ICC FZ to select and appoint the Successful Applicant(s) for the provision of the Services pursuant to the RFP process and the subsequent negotiation, finalisation and execution of the Agreement(s).                                                |
| <b>"Services"</b>                 | has the meaning given to the term in paragraph 1 of this RFP.                                                                                                                                                                                                                                 |
| <b>"Successful Applicant(s)"</b>  | means the Applicant(s) selected by ICC FZ to provide the Services pursuant to the Selection Procedure, and who are required to enter into the Agreement(s) in a form and manner acceptable to the ICC FZ.                                                                                     |
| <b>"Timetable"</b>                | means the timetable for the Selection Procedure as set out in Appendix D hereof.                                                                                                                                                                                                              |

## **APPENDIX B**

### **SERVICES**

The Successful Applicant shall be required to provide the services listed below, such services to be delivered by the Successful Applicant always in accordance with any instructions issued by or on behalf of ICC FZ from time to time.

The Successful Applicant will report into the ICC's DRS Accreditation Programme's Technical Working Group.

The Successful Applicant shall provide a suitable independent testing environment and all associated services necessary to facilitate the ICC's DRS Accreditation Programme, including but not limited to:

#### **Testing Venue and Facilities**

- 1) Provision of venue, personnel and infrastructure capable of hosting DRS accreditation testing processes, including but not limited to: release point, ball trajectory, ball projection, pitching point, impact locations, edge detection, latency.
- 2) Provision of controlled testing conditions that enable consistent and repeatable assessment of DRS providers
- 3) Ensuring the academic and mathematical integrity and credibility of all testing processes and associated data

#### **Test Planning and Delivery**

- 4) Development and implementation of detailed testing plans and procedures in accordance with the ICCs requirements and protocols for approval by ICC FZ LLC and the DRS Accreditation Programme's Technical Working Group
- 5) Outlining the timeline for testing to be ready
- 6) Coordination and scheduling of accreditation testing sessions with selected DRS providers
- 7) Management of all operational aspects of the testing process

#### **Independent Assessment and Validation**

- 8) Conducting objective and impartial testing of DRS providers against ICC defined benchmarks
- 9) Recording, validating, and maintaining all testing results and supporting data
- 10) Ensuring all testing is undertaken in a transparent and credible manner, capable of withstanding independent and academic audits which may include peer review

#### **Technical Support and Resources**

- 11) Preparation of detailed testing reports, findings, and recommendations following each test for ICC FZ LLC
- 12) Regular reporting to the ICCs Technical Working Group and attendance at meetings as reasonably required
- 13) Supporting the Technical Working Group in its review of provider recommendations

#### **Programme Integrity and Continuous Improvement**

- 14) Contributing to the independence, credibility, and integrity of the programme at all times
- 15) Identifying opportunities to enhance testing methodologies, procedures, and efficiencies
- 16) Complying with all ICC policies, standards, and requirements relevant to the programme

The Successful Applicant shall act as the ICCs independent testing partner and shall be responsible

for the operational delivery of the testing process. The ICC Technical Working Group shall retain oversight of the programme management and act as the final decision-making authority on all accreditation decisions.

ICC FZ reserves the right to amend the scope of the Services at any time prior to execution of an Agreement by the Successful Applicant.

## **APPENDIX C**

### **CRITERIA**

Each Proposal must include information to allow ICC FZ to evaluate the Relevant Experience, Organisational Criteria, Operational Criteria and Financial Criteria about the Applicant (together the "**Criteria**") set out below. Proposals may, where appropriate, include the provision of documentary evidence in support of the relevant Criteria and Applicants are requested to address as fully as possible the questions set out below in respect of each of the Criteria. ICC FZ reserves the right to evaluate Proposals by reference to the below evaluation criteria and any other criteria in its absolute discretion.

#### **Relevant Experience**

1. What relevant experience does the Applicant have with international sport rights holders?
2. What relevant experience does the Applicant have within cricket?
3. How will the Applicant's experience and expertise in relation to previous international sport rights holders enable the Applicant to deliver the scope of the Services required for the ICC FZ?
4. Please provide details and references of a range of the Applicant's most recently delivered and relevant service projects.
5. What relevant certifications does the Applicant have?

#### **Organisational Criteria**

6. Please include a detailed staffing plan of how the Applicant intends to operate during the term of the agreement (including an organisation chart, the size and composition of the proposed team, respective responsibilities and escalation paths) and how the Applicant believes each team member's experience makes them suitable for these roles.
7. Within the staffing plan, indicate whom the Applicant proposes to act as its Account Director/Manager for the Services and how the Applicant believes their experience makes them suitable for this or these role(s).
8. Does the Applicant propose to sub-contract any aspect of the Services? If so, please provide full details about proposed sub-contractors and any other material information.

#### **Operational Criteria**

9. How will the Applicant manage its resources to meet the Services requirements? Provide an overall project summary including an implementation plan which sets out a proposed detailed project timeline, highlighting the key dates and milestones in the planning and implementation processes.
10. How will the Applicant manage compliance with local laws and regulations?
11. Please provide details of any other technology the Applicant can deliver that can be used to further supplement the Services covered that the Applicant deems relevant for ICC FZ that you would like to provide, along with detailed specifications and costs.
12. What are the Applicant's current levels of insurance in relation to Professional Indemnity, Public Liability and Directors' and Officers' E&O insurance? (Note to Applicants: IBC has the right to request the Successful Applicant to take out and maintain throughout the Term appropriate professional indemnity insurance with a reputable insurer, in an amount not less than US\$5,000,000 (five million United States dollars) for any one claim, to cover any claim that may arise under or in connection with the Services, including but not limited to cover against defamation, negligence, malpractice, breach of duty or any other act or omissions in the performance of the Services. IBC shall be named as an additional insured under this policy and provided with a copy of the policy if requested. The terms of the policy shall not operate to relieve the Successful Applicant of any of its liabilities under the Agreement. In addition, the Successful Applicant would be expected to maintain comprehensive public liability and product liability insurance)

13. Please identify any material risks in the provision of the Services and how the Applicant will manage any risks associated with the delivery of the Services.

#### **Sustainability and Ethical Business Practices**

14. Please provide details of how the Applicant will ensure that: (i) the Services will be delivered safely and in compliance with established government and industry environmental protection policies; and (ii) that the delivery of the Services does not present unnecessary risks to the environment or public. The Applicant may make reference to policies and procedures that it has in place, and which can be made available to IBC upon request.
15. Please provide details of how the Applicant shall ensure that it maintains a safe, sanitary and healthy work environment for all their employees and contractors engaged in the delivery of the Services. The Applicant may make reference to policies and procedures that it has in place, and which can be made available to IBC upon request.
16. Please provide any information that the Applicant considers relevant in relation to the provision of the Services from a sustainability perspective, with reference where relevant to appropriate provisions in the Applicant's ESG (Environmental, Social and Governance) policies and practices.
17. Please provide details of how the Applicant ensures that it conducts its business generally and in relation to the provision of the Services in an ethical manner including without limitation in relation to the Applicant's fair-trade practices and ethical sourcing. If applicable, this will include the provision of details of the systems and controls in place in order to ensure compliance with the Modern Slavery Act 2015. The Applicant may make reference to policies and procedures that it has in place, and which can be made available to IBC upon request.

#### **Financial Criteria**

18. Please detail the total cost of the Proposal as detailed in the Price Quotation Template which must cover (i) the proposed costs associated with setting up the testing process and (ii) the proposed costs associated with testing individual DRS providers as detailed in Appendix F. The budget shall be provided in United States dollars (inclusive of all applicable taxes (e.g. service tax or VAT), clearly identifying inclusions and exclusions and pricing separately each part of the scope of Services set out in Appendix B. The Applicant's detailed budget should include a line-by-line breakdown of expenses. Full assumptions and specific costs (should include details of all costs budgeted in local currency (if applicable) and translated to United States Dollars) and provided to support how the pricing has been structured and expressing the validity of the pricing structure.

**APPENDIX D**

**TIMETABLE**

The current timetable for the Selection Procedure is as follows:

| <b>Occasion</b>                                                 | <b>Date *</b>                          |
|-----------------------------------------------------------------|----------------------------------------|
| Deadline for receipt by ICC FZ of Proposals from Applicants     | Monday 24 <sup>th</sup> August 2026    |
| Selection and appointment by ICC FZ of the Successful Applicant | Monday 21 <sup>st</sup> September 2026 |

\* Applicants are reminded that these dates may be amended by ICC FZ, in its absolute discretion, for whatever reason and at any time.

## **APPENDIX E**

### **1. DETAILS OF APPLICANT**

ICC FZ shall treat the following information as confidential:

|    |                                                                                                                                                                                        |  |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| 1  | Type of business activity:                                                                                                                                                             |  |
| 2  | Address and headquarters:                                                                                                                                                              |  |
| 3  | Phone number:                                                                                                                                                                          |  |
| 4  | Fax number:                                                                                                                                                                            |  |
| 5  | Email address:                                                                                                                                                                         |  |
| 6  | Website:                                                                                                                                                                               |  |
| 7  | Contact person, position in company and contact details:                                                                                                                               |  |
| 8  | Trade register entry and legal status                                                                                                                                                  |  |
| 9  | Composition of board of directors and management, including total number employees:                                                                                                    |  |
| 10 | Summary (in table form) of key personnel, including name, position, summary of skillset, estimated time commitment to implementing the Services as a percentage of their overall time: |  |
| 11 | Parent company and/or holding structure and substantial shareholdings in other companies (> 25%):                                                                                      |  |
| 12 | Details (including supporting documents) of the Applicant's financial status including,                                                                                                |  |

|    |                                                                                                                                                                                           |  |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|    | but not limited to, details of the most recent audited reports and accounts (last 3 years), Copy of the trade licence, general financial performance and any applicable credit ratings.): |  |
| 13 | References (previous business involvement in sports events and other major events); please indicate name, title/function, phone, email:                                                   |  |
| 14 | Years of experience in the current business:                                                                                                                                              |  |

By submitting a Proposal, I confirm for and on behalf of my organisation that I have read and understood the terms and conditions of the RFP issued by ICC FZ for the appointment of an organisation to provide the Services, and I agree for and on behalf of my organisation that the organisation which I represent is and shall remain bound by such terms and conditions.

Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Organisation: \_\_\_\_\_

Place: \_\_\_\_\_

Date: \_\_\_\_\_

**APPENDIX F**  
**PRICE QUOTATION**

Applicants should provide as part of the Proposal a fully itemised unit breakdown of costs for the Services, which should be inclusive of any and all taxes that may be chargeable thereon.

Applicants are requested to note the following:

- (a) IBC's preferred payment schedule shall be determined following a review of the information provided in Proposal by the successful applicant/s
- (b) All costs detailed in the price quotation must be in United States dollars and all invoices shall be issued and paid in United States dollars. For the sake of clarity breakdown of costs should include details of all costs budgeted in local currency (if applicable) and translated to United States Dollars); and
- (c) The cost budget and any management fees (only if applicable) shall be deemed to be inclusive of any and all Taxes (including Sales Tax & VAT) and, further, shall be subject to any deduction or liability for Withholding Tax as may be applicable, provided that in such circumstances ICC FZ shall deliver to the Successful Applicant(s) evidence that Withholding Taxes have been deducted and deposited with or paid to the relevant taxing authority and shall provide a certificate to the Successful Applicant(s) in accordance with the provisions of the relevant law.
- (d) Ensure all essential deliverables of the scope (Appendix B) are included in the price quotation.

Applicants are expected to provide detailed cost breakdowns of their fixed, variable and optional costs in the Price Quotation Template.

## APPENDIX F - Price Quotation Template

|                    | Cost Proposal on a per annum basis                         | Description                 | UNIT | RATE              |     | TOTAL<br>US\$ |
|--------------------|------------------------------------------------------------|-----------------------------|------|-------------------|-----|---------------|
|                    | Items                                                      | please provide specifics    |      | Local<br>Currency | USD |               |
| <b>1</b>           | <b>Testing Mobilisation</b>                                |                             |      |                   |     | -             |
| 1.1                | Research and testing                                       |                             |      |                   |     | -             |
| 1.2                | Equipment                                                  |                             |      |                   |     | -             |
| 1.3                | Staff                                                      |                             |      |                   |     | -             |
| 1.4                | Other costs (please specify)                               |                             |      |                   |     | -             |
| <b>2</b>           | <b>Testing Facilities and Infrastructure</b>               |                             |      |                   |     | -             |
| 2.1                | Venue/facility hire                                        |                             |      |                   |     | -             |
| 2.2                | Testing and equipment integration                          |                             |      |                   |     | -             |
| 2.3                | Staff                                                      |                             |      |                   |     | -             |
| 2.4                | Other costs (please specify)                               |                             |      |                   |     | -             |
| <b>3</b>           | <b>Testing Planning and Preparation</b>                    |                             |      |                   |     | -             |
| 3.1                | Development of testing methodology                         |                             |      |                   |     | -             |
| 3.2                | Test environment validation pre-testing                    |                             |      |                   |     | -             |
| 3.3                | Other costs (please specify)                               |                             |      |                   |     | -             |
| <b>4</b>           | <b>Testing Delivery</b>                                    |                             |      |                   |     | -             |
| 4.1                | Testing delivery                                           |                             |      |                   |     | -             |
| 4.2                | Support for DRS providers                                  |                             |      |                   |     | -             |
| <b>5</b>           | <b>Assessment and Validation</b>                           |                             |      |                   |     | -             |
| 5.1                | Testing Partner assessment                                 |                             |      |                   |     | -             |
| 5.2                | Data collection and recording                              |                             |      |                   |     | -             |
| 5.3                | Independent audit/peer review support                      |                             |      |                   |     | -             |
| <b>6</b>           | <b>Reporting and Technical Support</b>                     |                             |      |                   |     | -             |
| 6.1                | Preparation of technical reports                           |                             |      |                   |     | -             |
| 6.2                | Ongoing technical support                                  |                             |      |                   |     | -             |
| <b>7</b>           | <b>General</b>                                             |                             |      |                   |     | -             |
| 7.1                | Continuous review and enhancement of testing methodologies |                             |      |                   |     | -             |
| <b>8</b>           | <b>Other costs</b>                                         | <b>(if applicable only)</b> |      |                   |     | -             |
| 8.1                | T&A (if applicable)                                        |                             |      |                   |     | -             |
| 8.2                | Other costs (please specify)                               |                             |      |                   |     | -             |
| <b>GRAND TOTAL</b> |                                                            |                             |      |                   |     | -             |