ICC Tournament Safety Planning Framework

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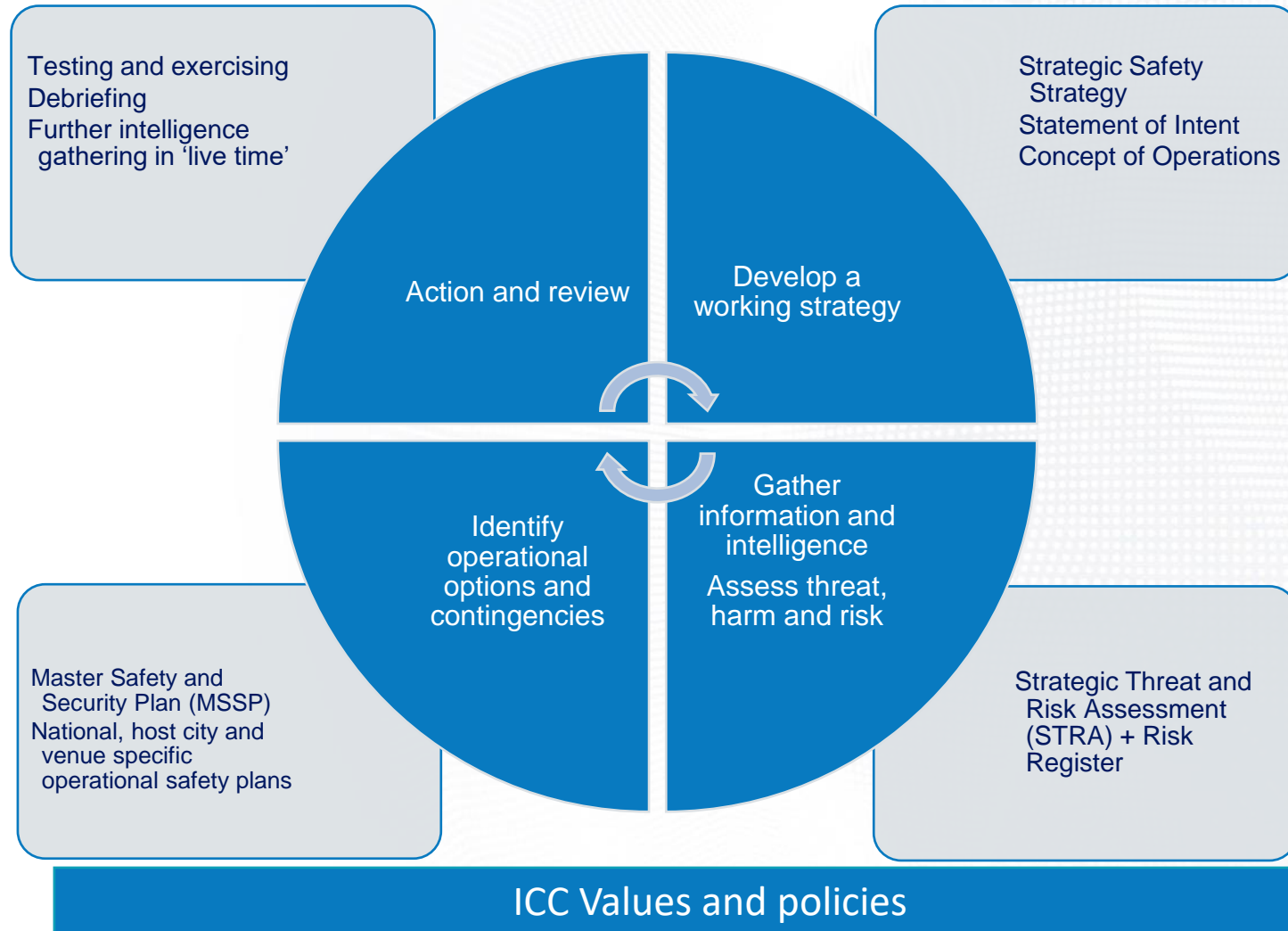
4Ss + CIS

- The ICC Tournament Safety and Security Planning Framework is founded on two high level principles

- **4Ss - S**afe, **S**ecure, **S**afeguarded and **S**pectacular events and tournaments

- **C. I. S. -** A planning approach to safety and security operations that is **C**ollaborative, **I**ntelligence led and delivered by appropriate operational **S**tructures

Planning Framework Approach

- **Safety first**: A holistic view of a broader safety and security strategy for participants and attending public – **'How can we keep people safe?'**

- **Intelligence – led**: Security and safety based on a comprehensive intelligence and risk assessment feeding into proportionate and appropriate planning - **'What are the safety and security risks and threats associated with the tournament?'**

- **Process driven**: Simple, replicable processes setting minimum standards of safety and security internationally across the ICC Cricket Boards; this approach is relevant to both ICC tournaments and bilateral series - **'A safety and security plan to mitigate against the identified risks and threats.'**

- **Collaborative**: Collaborative and collegiate nationally, and internationally with the ICC and other partners in planning and operational delivery - **'Work with partners to deliver the best solutions.'**

- **Responsive**: Iterative process at strategic and tactical levels that is responsive to changes in the national and international security environment and context - **'A process and a structure for assessing and reacting to changes in the security environment during the lifetime of the tournament.**

ICC Tournament Safety Planning Framework

Testing and exercising
Debriefing
Further intelligence
  gathering in 'live time'

Strategic Safety
  Strategy
Statement of Intent
Concept of Operations

Action and review

Develop a
working strategy

Identify
operational
options and
contingencies

Gather
information and
intelligence

Assess threat,
harm and risk

Master Safety and
  Security Plan (MSSP)
National, host city and
  venue specific
  operational safety plans

Strategic Threat and
Risk Assessment
(STRA) + Risk
Register

ICC Values and policies

Strategic Planning Products

Master Safety and Security Plan

Strategic Safety and Security Strategy

Statement of Intent

Concept of Operations

Strategic Threat and Risk Assessment

Risk Register

ICC

Host Nation Safety Architecture

ICC

Host Nation Local Organising Committee (LOC) - CEO

Director of Safety (Tournament Safety and Security Manager)
Security Directorate – National Law Enforcement + Security Partners
+ Tournament Communications and Operations Hub

Host City/Venue Security Manager (VSM) + Venue Operations Centre

Match/Team Security Liaison Officer + Local Venue and Security Organisation

Summary

- A holistic view of a broader safety strategy for participants and attending public rather than a narrow focus on security.

- Framework founded on international event management best practice and learning from previous cricketing and sporting tournaments.

- Template for minimum standards of safety and security internationally across the ICC Cricket Boards.

- Collaborative, collegiate approach to safety and security planning and operational delivery.

- Safety and security planning based on a comprehensive intelligence and risk assessment feeding into proportionate and appropriate planning.

- Relevant to both ICC tournaments and bi – lateral series.

- Process is resilient, simple and replicable internationally.

- Iterative process at strategic and tactical levels that is responsive to changes in the national and international security environment and context