



**INVITATION TO TENDER
FOR SUPPLY OF
PRODUCTION SERVICES
FOR THE
ICC UNDER 19 MEN'S CRICKET WORLD CUP 2024**

INVITATION TO TENDER

PRODUCTION SERVICES

1. INTRODUCTION

- 1.1 ICC Business Corporation FZ LLC ("IBC"), a wholly owned subsidiary of the International Cricket Council Limited (the "ICC"), is incorporated under the regulations of the Dubai Development Authority in the United Arab Emirates and is sanctioned by the ICC to organise ICC Events and to exploit all commercial rights pertaining to ICC Events throughout the world.
- 1.2 IBC wishes to appoint a company to provide Production Services including, without limitation, the services set out in Appendix B (the "Services") in connection with the ICC Under 19 Men's Cricket World Cup 2024 to be held in Sri Lanka from 13 January 2024 to 5 February 2024 (the "Tournament").
- 1.3 Unless otherwise defined elsewhere, capitalised terms used in this ITT have the meanings set out in Appendix A.

2. OBJECTIVES

- The purpose of this ITT is to invite interested and qualified Applicants to submit Tenders for the right to provide the Services to IBC as described in the overview of Services set out in Appendix B and on the terms and subject to the conditions set out in this ITT.
- 2.1 This ITT invites Tenders from Applicants with:
- (a) extensive proven experience in providing services similar to the Services;
 - (b) a strong financial position;
 - (c) sufficient resources (including in particular staffing) to provide the Services;
 - (d) state of the art information technology ("IT") infrastructure; and
 - (e) trained personnel (including in particular, but without limitation, experienced and skilled management personnel).
- 2.2 In submitting a Tender for the right to provide the Services each Applicant must:
- (a) complete, sign and return the form as set out in Appendix E, together with its detailed Tender, by the applicable date specified in the Timetable;
 - (b) provide adequate and detailed answers and information to meet the requirements of the Criteria (as set out in Appendix C); and
 - (c) provide a full, detailed breakdown of costs within the Price Quotation (as set out in Appendix F).
- 2.3 In submitting its Tender, each Applicant will have to establish that it satisfies (or will satisfy in a timely fashion) the Criteria, the Requirements or any other condition as may be stipulated by IBC. IBC will evaluate the Tenders based on the extent to which they demonstrate that such conditions and requirements have been or will be satisfied.
- 2.4 Each Applicant should provide satisfactory evidence to IBC in its Tender of its financial standing and of its ability to meet the commitments it makes in its Tender. IBC reserves its right to require appropriate bank guarantees and/or parent company performance guarantees, in a form and manner that is acceptable to IBC.
- 2.5 IBC may, in its absolute discretion, waive any of the conditions and/or requirements set out in this ITT in respect of any or all of the Applicants. Each Applicant will be evaluated on the overall merits of its Tender and the Successful Applicant may not have satisfied all conditions and requirements and may not necessarily be the one which offers the most competitive financial terms.

3. ENQUIRIES

- 3.1 IBC shall, where possible, but is not obligated to, answer questions or provide additional information reasonably requested by Applicants at any time during the Selection Procedure with respect to the contents of this ITT or the means by which the Successful Applicant shall be appointed.
- 3.2 Queries should be addressed in an e-mail with the subject line "**ICC ITT – PRODUCTION SERVICES PROVIDER - QUERY**" to:
production.itt@icc-cricket.com
- 3.3 IBC shall attempt to respond to all queries in as expeditious a manner as possible and in such a form as IBC considers appropriate. IBC reserves the right to make its response to any query from any Applicant available to all relevant Applicants without revealing the identity of the initial enquiring party.
- 3.4 IBC may not be able to provide responses and/or additional information to all queries and it shall definitely not be able to do so if such requests are sent less than 5 (five) business days before the due date for receipt of Tenders as set out in the Timetable.

4. SELECTION PROCEDURE OVERVIEW

- 4.1 Each Applicant must submit to IBC its Tender documents, in English, by email by no later than the due date for receipt of Tenders prescribed in the Timetable to the following address:
production.itt@icc-cricket.com
- 4.2 Each Applicant must attach all applicable documents in support of its Tender in accordance with the requirements set out in paragraph 2.2 of this ITT as well as any other relevant materials, web-links, photographs and/or attachments. If the file size exceeds 4 MB, please send an e-mail to production.itt@icc-cricket.com and you will be provided with a secure login and upload link. IBC may issue supplementary requests for information which, once issued, will form part of this ITT. IBC may also ask any Applicant for such further information, guarantees and/or documents as IBC deems necessary in connection with any Tender at any time and any such further information, guarantee and/or document may be used at any point in the Selection Procedure by IBC to evaluate a Tender.
- 4.3 Each Tender, once submitted, constitutes a binding and irrevocable offer to provide the Services on the terms set out in the Tender, which offer cannot be amended or withdrawn after its date of submission (in either case unless requested by IBC).
- 4.4 IBC may, but is not obliged to, accept or consider any Tender in full or in part or any responses or submissions in relation thereto and IBC may reject any or all Tenders, responses or submissions (or any part thereof) and, in its sole discretion, may refuse to award any business in connection with this ITT. Without prejudice to the foregoing, IBC reserves the right to appoint the Applicant whose Tender (in the absolute discretion of IBC) most successfully conforms to the Criteria and the Requirements in accordance with the terms and conditions described in this ITT or to make alternative arrangements for the provision of the Services, including (without limitation) issuing a revised or different ITT or providing the Services itself.
- 4.5 IBC shall conduct the Selection Procedure in accordance with the Timetable set out in Appendix D. Each Applicant is and shall be required to comply fully with the applicable deadlines in the Timetable as well as such other deadlines as are imposed by IBC throughout the Selection Procedure (unless otherwise approved by IBC on a case-by-case basis).
- 4.6 The Selection Procedure shall include:
- (a) a technical evaluation of each Tender examining each Applicant's ability to provide the Services in accordance with the Requirements;
 - (b) a financial evaluation of each Tender examining each Applicant's ability to secure or offer the best possible prices in connection with the Services; and
 - (c) an evaluation of each Applicant's suitability, experience and qualifications, including (without limitation) its compliance with the Criteria as well as the organisational structure and infrastructure proposed by the Applicant to provide the Services.

- 4.7 IBC may, for any reason and at any time during the Selection Procedure, request any Applicant to supply further information and/or documentation. Each Applicant shall supply such further information and/or documentation requested within 7 (seven) calendar days (or such other period of time as may be required by IBC) following receipt of the written request for that information and/or documentation. Any and all costs and/or expenses associated with the provision of the additional information and/or documentation shall be borne by the Applicant.
- 4.8 IBC reserves the right (in its absolute discretion) to determine how to progress any discussions and/or negotiations with Applicants following submission of the Tenders.
- 4.9 After careful consideration and thorough examination of the Tenders and, if applicable, any presentations, IBC shall, in its absolute discretion, confirm which Applicant (if any) it proposes to appoint as the Successful Applicant. The relative competitiveness of the financial terms offered may not necessarily be a decisive factor in choosing between Tenders. IBC reserves the right to make the appointment of the Successful Applicant subject to such further terms and conditions as it considers appropriate in relation to this ITT process and/or the provision of the Services. Applicants who have not been selected shall be informed accordingly in writing. IBC shall not be obliged to give any reason(s) for the selection and/or rejection of any Tender or any part thereof.
- 4.10 The appointment of the Successful Applicant is subject to the conclusion of the Agreement between IBC and the Successful Applicant governing all rights and obligations related to the Services and receipt of the required internal approvals. The Agreement shall be prepared by IBC to include such terms and conditions commonly included in agreements of such nature, together with any other terms and conditions which are required by IBC (whether arising from the specifications of the Tender of the Successful Applicant or otherwise). Each Applicant agrees and acknowledges that IBC shall have the absolute right to determine at its absolute discretion whether or not negotiations shall be conducted on an exclusive basis.
- 4.11 Notwithstanding any other provision of this ITT, IBC reserves the right, at any time and in its absolute discretion, to accept or reject Tenders (or to permit any Applicant to resubmit its Tender in the event that such Tender fails to meet any or all of the Criteria and/or the Requirements), to pursue negotiations with any number of Applicants, to withdraw from negotiations with any Applicant at any time, to pursue negotiations in respect of some or all of the Services with any other person(s), to reduce or increase the total number of Matches in respect of which the Services are required, and to suspend, discontinue, modify and/or terminate this ITT process (or any part thereof) at any time.

5. LEGAL PROVISIONS

In participating in this ITT process, responding to this ITT and/or submitting a Tender, each Applicant accepts and agrees to be bound by and to comply with the terms of this ITT generally, including (without limitation) the following terms and conditions (which apply in each case equally to all Applicants):

- 5.1 Nothing in this ITT, or in any communication made by IBC (including any affiliate of the IBC) or its officers, employees, representatives, agents and/or advisers shall constitute an offer of a contract or a binding obligation of the IBC towards the Applicant, nor shall it be taken as constituting any representation that rights or licences will be granted in accordance with this ITT and/or the Selection Procedure.
- 5.2 IBC reserves the right, at any time during the Selection Procedure, to change any aspect of this ITT, to issue any separate amendment or addendum to this ITT (which will become part of this ITT upon issue) or to issue an amended ITT in place of this ITT, to refuse to consider any Applicants or to withdraw this ITT. Applicants acknowledge that IBC may decide to: (i) organise for the Services through a third party who is not an Applicant; and/or (ii) organise the Services on its own or without appointing any third party, and that IBC may increase, decrease, suspend, discontinue and/or modify its requirement for the Services in respect of any Tournament or Match or any part thereof.
- 5.3 IBC reserves the right, at any time prior to execution of the Agreement, to elect for the contracting party for the relevant Agreement to be such entity as IBC nominates rather than IBC, following its consideration of the desirable contractual structure for the Services in light of the location and identity of the Successful Applicant.

- 5.4 Whilst IBC has taken all reasonable care to ensure that this ITT is accurate in all material respects at the date of its issue, neither IBC, nor any of its officers, employees, representatives, agents and/or advisers make any representation or warranty or accept any responsibility for the accuracy or completeness of the information contained in this ITT or in any subsequent correspondence by IBC in relation to this ITT, nor shall they be liable for any loss or damage suffered by any Applicant or any other third party in reliance on this ITT or any subsequent communication with IBC.
- 5.5 Without prejudice to paragraph 5.4 above, this ITT does not contain any representation upon which any Applicant or other recipient may be entitled to rely at any point in time in order to bring any claim, action or proceedings against IBC and/or its associated entities and/or any of their respective officers, employees, representatives, agents and/or advisers (whether for misrepresentation or otherwise). This ITT is incapable of creating any liability for IBC and/or its associated entities and each Applicant hereby irrevocably and unconditionally waives any and all rights it may have, now or at any time in the future, to bring any claim in any court of competent jurisdiction in relation to the appointment or manner of appointment of any Applicant, the Selection Procedure or otherwise in relation to the ITT process.
- 5.6 Each Applicant represents, warrants and undertakes to IBC that any and all information contained in its Tender and/or submitted in connection with its Tender, and any and all representations made by or on its behalf to IBC, during the course of the Selection Procedure shall not be false, inaccurate or misleading in any respect (including, without limitation, by the omission of any material, information or facts) and that if, after submitting its Tender there is any change in the Applicant's circumstances or any other event occurs which may adversely affect and/or impact such information and/or representations and/or the manner in which they may be interpreted by IBC, the Applicant shall promptly notify IBC in writing setting out the relevant details in full. IBC is and shall be fully able to rely on the accuracy and authenticity of any and all information contained in any Tender and/or submitted in connection with any Tender in assessing any Applicant's ability to perform and deliver the Services.
- 5.7 Each Applicant agrees to keep confidential at all times, whether during or after the Selection Procedure, all Confidential Information and to take all necessary steps to preserve the strict confidentiality of such Confidential Information, including (without limitation) by disclosing relevant material to its officers, employees, representative, agents and/or advisers only on a strictly "need to know" basis and only for the purpose of this Selection Procedure.
- 5.8 Each Applicant agrees that it will not discuss any part of this ITT, any Tender it is considering or which it has submitted and/or any other aspect of the Selection Procedure with any other Applicant or third party at any time for any reason. Any breach of this obligation by an Applicant may result in its immediate elimination from the Selection Procedure.
- 5.9 No Applicant is entitled to make any announcement relating directly or indirectly to this ITT, the Selection Procedure and/or its Tender. Each Applicant acknowledges and agrees that IBC shall have the absolute right to make any announcement in connection with this ITT and/or the whole or any aspect of the Selection Procedure.
- 5.10 Each Applicant is responsible for any and all costs, expenses and liabilities incurred (directly or indirectly) by the Applicant or on its behalf in the preparation and submission of its Tender and/or otherwise in relation to the Selection Procedure and/or any negotiations with IBC following receipt by IBC of its Tender (whether or not an Agreement is entered into with such Applicant). Under no circumstances will IBC and/or its associated entities and/or any of its respective officers, employees, representatives, agents or advisers be responsible for any costs of any Applicant associated in any way (whether directly or indirectly) with the Selection Procedure.
- 5.11 Each Applicant acknowledges that any and all intellectual property rights of IBC and the ICC (including, without limitation, to the name, logo and trophy for the Tournament) remain the exclusive property of IBC or ICC (as appropriate). Furthermore, any materials (whether tangible or intangible) provided by IBC to any Applicant shall belong and/or accrue exclusively to IBC. No Applicant shall claim ownership over any rights including (without limitation) intellectual property rights, in relation to the ideas, concepts, material or any other rights contained in this ITT.
- 5.12 In consideration of IBC receiving and reviewing its Tender, each Applicant confirms and

warrants that it has read, understood and accepted the terms and conditions set out in this ITT, which take precedence over any provisions contained in any other communications between the Applicant and IBC. Each Applicant further acknowledges that, except as set out in the Tender and in the Agreement, there is no existing agreement, arrangement or understanding in place (whether in writing or oral) between IBC and the Applicant in relation to this ITT, its subject matter and/or the provision of the Services.

- 5.13 Each Applicant acknowledges that, save as set out in the Agreement, all rights and opportunities in and in relation to the Tournament shall be exclusively reserved by IBC and/or the ICC (as appropriate).
- 5.14 IBC shall be able to rely on any and all representations made by each Applicant in its Tender and/or in connection therewith.
- 5.15 No terms seeking to restrict in any way the discretion of IBC in the Selection Procedure will be accepted.
- 5.16 This ITT, the Selection Procedure and any and all related documentation, correspondence (including, without limitation any Tender), any non-contractual obligations and any Agreement (or other agreements) entered into between IBC or any of its affiliates and any Applicant or prospective Applicant shall be governed by and interpreted in accordance with English law and any dispute arising from or in relation to the same shall be subject to the exclusive jurisdiction of the English courts.

6. CONFLICTS AND COLLUSIVE BEHAVIOUR

- 6.1 A conflict of interest arises when an Applicant's integrity, objectivity or fairness in performing the Services is at risk due to a personal interest or conflicting business arrangement of the Applicant, or a person or organisation associated with the Applicant.
- 6.2 An Applicant must accordingly disclose in their Tender any potential or actual conflicts of interest that they may have or may be perceived to have in respect of their responsibilities to IBC in respect of the Tournament and other parties in the course of delivering the Services, should they be selected as a Successful Applicant. Applicants with such conflict or perception of conflicts must specify within their Tender how they will manage the conflict or perception of conflict to provide assurance that it will not adversely impact the performance of any Services.
- 6.3 The Applicant and any person or organisation associated with the Applicant must not directly or indirectly provide any form of inducement or reward to any employee, member or shareholder of IBC, the ICC or any affiliates or associated concerns or any of their respective representatives in relation to the Selection Procedure under this ITT.
- 6.4 Without prejudice to any criminal liability an Applicant may attract and any other remedies available to IBC or the ICC, each Applicant hereby undertakes that it shall not:
 - (a) fix or adjust the costs of its Tender by or in accordance with any agreement or arrangement with any other party;
 - (b) communicate to any party the costs or approximate costs of its proposed Tender or information which would enable the amount or approximate amount to be calculated (except where such disclosure is made in confidence in order to obtain quotations necessary for the preparation of the Tender or insurance or any necessary security);
 - (c) enter into any agreement or arrangement with any other party that such other party shall refrain from submitting a Tender;
 - (d) enter into any agreement or arrangement with any other party as to the costs of any Tender submitted; and/or
 - (e) collaborate or collude with any third party with a view to unfairly influencing the outcome of the Selection Procedure under this ITT or otherwise misleading or concealing information from the IBC.

7. OTHER OBLIGATIONS

- 7.1 The engagement of the Successful Applicant pursuant to this ITT is subject to the conclusion of

the Agreement between IBC (which shall for the purposes of this paragraph 7 be deemed to include any such other entity as IBC nominates) and the Successful Applicant, governing all rights and obligations related to the Services to be provided by the Successful Applicant in relation to the Tournament. The Agreement shall be prepared by IBC to include such terms and conditions commonly included in agreements of such nature, together with any other terms and conditions which are required by IBC (whether arising from the specifications of the accepted Tender or otherwise). Some key principles in relation to the Agreement are set out below:

Subject	Principle
<i>Assignment and sub-contracting</i>	The Successful Applicant will not be permitted to assign/ sub-contract any or all of its rights and obligations under the Agreement.
<i>Insurance</i>	<p>IBC has no obligation to take out or maintain insurance cover in respect of the cancellation, partial cancellation, postponement, abandonment, relocation or curtailment of the Tournament/Match(es) or part thereof.</p> <p>The Successful Applicant shall obtain and maintain, at its own expense, comprehensive public liability and product liability insurance (with a reputable insurer acceptable to IBC with a minimum "A" grade S&P, Moody's or similar rating) to protect the Successful Applicant and IBC against any and all claims, actions, losses and damages arising out of the provision of the Services (including, without limitation, coverage for financial loss, efficacy and failure to fulfil function) up to a minimum amount of US\$5,000,000 (five million United States dollars) for any one claim (or in aggregate in respect of product liability). The Successful Applicant shall promptly provide evidence of such insurance to IBC upon request and shall immediately notify IBC should any occurrence serve to void such insurance.</p>
<i>Intellectual Property Rights</i>	IBC shall own and retain ownership of all of intellectual property rights which it provides to the Successful Applicant or which arise as a result of the Services from creation. The Agreement(s) will require assignment by the Successful Applicant(s) for any intellectual property rights that may be created or become vested in the Successful Applicant(s) (or any sub-contractor) in the course of the performance of Service(s) from creation and a full indemnity for any intellectual property rights infringement.
<i>Governing Law and Dispute Resolution</i>	The Agreement will be governed exclusively and in all respects by the laws of England, any and all disputes arising out of, in connection with or in relation to the Agreement, will be referred to the LCIA and finally resolved by arbitration under the LCIA Rules. The seat of such arbitration will be London, England and the law of arbitration will be English law.
<i>Liability</i>	IBC shall not be liable to the Successful Applicant for the cancellation, partial cancellation, postponement, abandonment, relocation or curtailment of the Tournament/Match(es) or part thereof. IBC shall not be liable to the Successful Applicant under the Agreement for any indirect or consequential loss arising out of or in connection with the performance of its obligations

	<p>under the same or any breach thereof even if it was advised in advance of the possibility of such loss or damage.</p> <p>The Successful Applicant shall be required to indemnify IBC and any ICC group company, on an uncapped basis, against any and all actual or alleged intellectual property rights infringement as a result of the Services.</p>
<i>No Partnership</i>	Nothing in the Agreement and no action taken by the parties pursuant to it shall constitute, or be deemed to constitute, the parties as a partnership, association, joint venture or other co-operative entity.
<i>Payment Schedule</i>	All monetary consideration to be payable in USD by IBC which will be inclusive for all taxes, deduction, withholdings etc. IBC to make payments accordingly (subject only to any deduction for withholding tax that the IBC may be obliged at law to make, if applicable).

APPENDIX A

DEFINITIONS AND INTERPRETATION

"Agreement"	means the long-form written agreement(s) to be entered into between IBC (or, at IBC's absolute discretion, or such other third party as IBC may nominate) and the Successful Applicant governing the provision by the Successful Applicant of the Services (or any part of them) with respect to the Tournament.
"Applicant"	means any party which submits from time to time a Tender in response to this ITT.
"Confidential Information"	means any and all aspects and information of this ITT, the Selection Procedure, the Tournament and/or the business and/or affairs of the ICC and/or IBC which is or which comes into an Applicant's possession (except where such information is generally available to the public).
"Criteria"	means the list of criteria to be addressed by each Applicant in its Tender as set out in Appendix C hereto.
"ICC"	means International Cricket Council Limited, the company incorporated under the laws of the territory of the British Virgin Islands and having its administrative office at Street 69, Dubai Sports City, Sheikh Mohammed Bin Zayed Road, PO Box 500070, Dubai, United Arab Emirates.
"ITT"	means this Invitation to Tender, including all of its Appendices and as amended, supplemented or replaced from time to time.
"LCIA"	means the London Court of International Arbitration.
"LCIA Rules"	means the rules of the LCIA for the time being in force.
"Match"	means the Tournament matches set out in Appendix G, which may be amended by IBC from time to time.
"Match Schedules"	means the schedule of Matches set out at Appendix G (which may be amended from time to time) hereto.
"Minimum Technical Specification"	means the relevant specification for the Matches set out in Appendix B.
"Personnel"	means any employee, contractor, consultant or other individual engaged by or on behalf of the Successful Applicant for the purposes of the delivery of the Services.
"Requirements"	means the guidelines, directions, requirements, instructions and requests of IBC issued to any Applicant with respect to the Selection Procedure and/or the Services from time to time.
"Selection Procedure"	means the entire procedure conducted by IBC to select and appoint the Successful Applicant for the provision of the Services pursuant to the ITT process and the subsequent negotiation, finalisation and execution of the Agreement.
"Services"	has the meaning given to the term in paragraph 1 of this ITT.
"Successful Applicant"	means the Applicant selected by IBC to provide the Services pursuant to the Selection Procedure, and who are required to enter into the Agreement in a form and manner acceptable to the IBC.
"Tender"	means all documents and information submitted by an Applicant supporting its bid to provide the Services in relation to the Tournament, to IBC, as required under this ITT, including the Price Quotation as set out at Appendix F.

"Timetable"	means the timetable for the Selection Procedure as set out in Appendix D hereof.
"Tournament"	has the meaning given in paragraph 1 of this ITT.
"Venue"	means the premises of any stadium, ground or place at which any Match is scheduled to be played and/or any other stadium or ground that may be used for any training or practice facilities.

APPENDIX B
SERVICES

Background

The Tournament is scheduled to be held in Sri Lanka from 13th January 2023 to 5th February 2024, with Matches scheduled to take place at the following Venues:

1. R Premadasa International Cricket Stadium, Colombo (RPICS)
2. Colombo Cricket Club, Colombo (CCC)
3. Sinhalese Sports Club, Colombo (SSC)
4. P Saravanamuttu Cricket Stadium, Colombo (P Sara)
5. Nondescripts Cricket Club, Colombo (NCC)

Scope of Services

Production Services

The Successful Applicant shall be required to perform the following services in at each Match listed in Appendix G:

1. Production of a live feed of each Match, meaning live and simultaneous coverage of the match in question, in a format suitable for live streaming via approved live streaming platform(s) and which complies in all respects with the Minimum Technical Specifications set out below, including commentary in the English language.
2. Creation of a basic graphics package as directed and approved by IBC.
3. Production of a low-latency live feed for ICC's Data Collection Partner, as laid out in the Minimum Technical Specifications set out below.
4. Provision of temporary broadcast infrastructure including, but not limited to, camera scaffolds and control room structures, in venues which do not have permanent facilities to support broadcast requirements.
5. In the event of a washed-out Match, provision of the above services for the re scheduled Match taking place on the reserve day, as directed by IBC.
6. All Match copies must also be delivered to IBC on a hard drive following each Match.
7. A 24-minute highlights package delivered to a content distribution platform designated by IBC two hours after the end of the day's play.

There will be two different levels of coverage required for the group stage matches and Semi Finals and Final.

Group Stage Matches:

A minimum **12 (twelve)** camera coverage with all broadcast equipment and crew as set out below:

Production Crew:

- Director
- Vision Mixer
- Producer
- Statistician
- Production Manager
- Production coordinator
- Floor manager
- 2x Graphics Operators
- 5 x Commentators

Operational Crew:

- 1 x Guarantee engineer/Unit Manager
- 1 x Comms engineer
- 3 x Vision Engineers
- 1 x Engineering assistant
- 1 x Senior audio engineer
- 2 x Audio assistants
- 3 x VT operators
- 2 x Vision controllers
- 1x Camera senior
- 7 x Camera operators

Other technical crew and riggers as required.

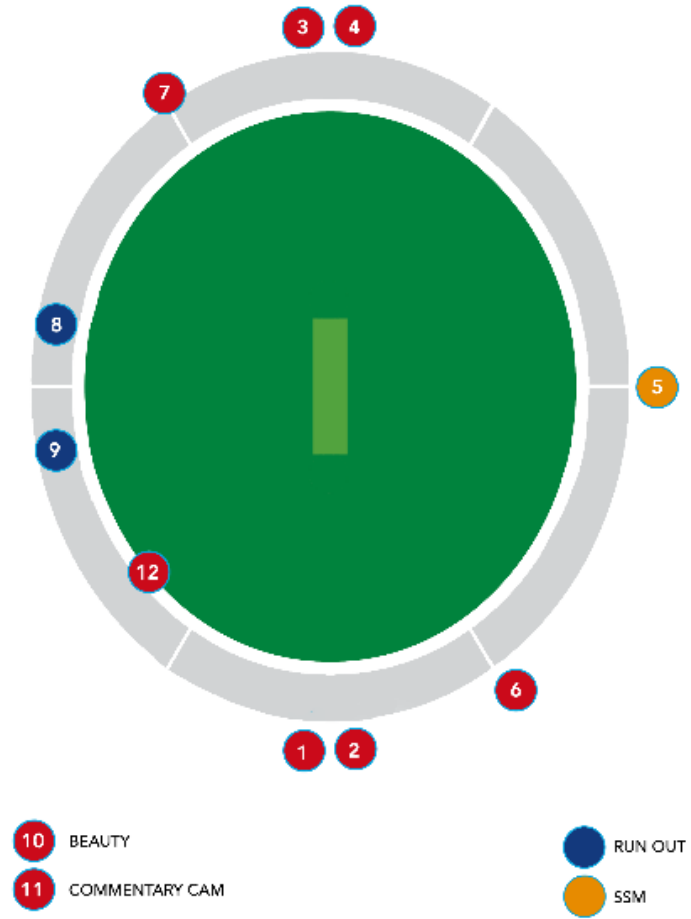
Minimum Technical Specifications for group stage Matches

The Successful Applicant shall be required to meet the following Minimum Technical Specifications during the provision of the Services for all group stage Matches:

A minimum **12 (twelve)** camera coverage in accordance with the camera plan set out below:

1. Full uninterrupted Match coverage with a **15-min pre-Match** show including the coin toss, captains' interviews, pitch report and team news, the national anthems; an innings-interval show; and a post-match wrap-up including the Player of the Match interview and the captains' interviews.
2. Fully mixed international sound with clean sound effects.
3. A graphics package, subject to the prior approval of IBC.
4. High Definition (1080i/50) feed in 16:9 aspect ratio to be available for streaming (it being acknowledged and accepted by the Successful Applicant that IBC will confirm platforms at a later date).

Camera Plan for Group Stage Matches



CAMERA	CAMERA POSITION	LENS	OPERATION
1	W-W Near	72x	Manned
2	Ball Follow Near	72x	Manned
3	W-W Far	72x	Manned
4	Ball Follow Far	72x	Manned
5	Mid-Wicket	86x	Manned/SSM
6	Slip Near	86x	Manned
7	Slip Far	86x	Manned
8	East Run-Out		Locked
9	East Run-Out		Locked
10	Beauty	Fisheye	Locked
11	Commentary Cam	WA	Locked
12	Hand Held	14/22x	Manned

Semi-Finals and Final

The Successful Applicant will be required to meet the following Minimum Technical Specifications for Semi Finals and the Final:

A minimum **15 (fifteen)** camera coverage with all broadcast equipment and crew as set out below:

Production Crew:

- Director
- Vision Mixer
- Producer
- Statistician
- Production Manager
- Production coordinator
- Floor manager
- 2x Graphics Operators
- 5 x Commentators

Operational Crew:

- 1 x Guarantee engineer/Unit Manager
- 1 x Comms engineer
- 3 x Vision Engineers
- 1 x Engineering assistant
- 1 x Senior audio engineer
- 2 x Audio assistants
- 4 x VT operators
- 2 x Vision controllers
- 1x Camera senior
- 10 x Camera operators

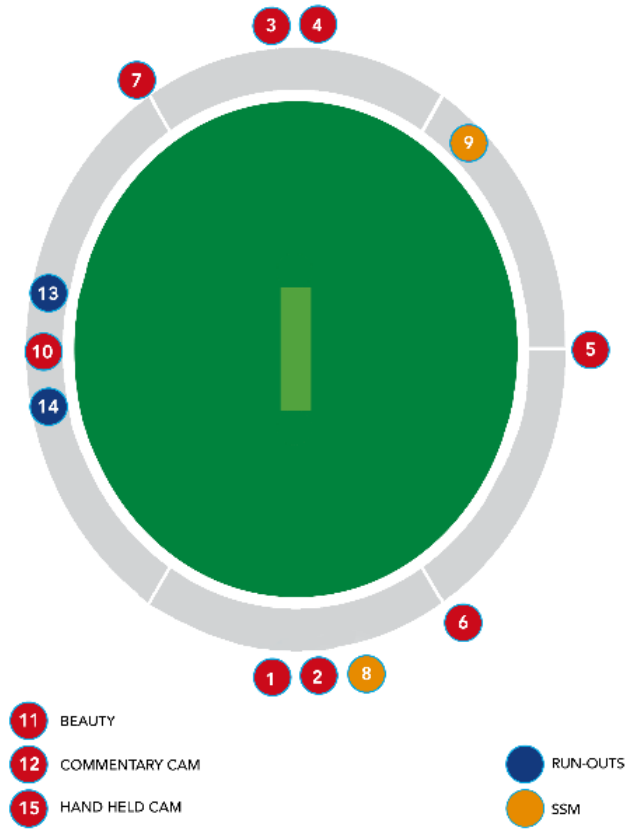
Other technical crew and riggers as required.

Minimum Technical Specifications for semi-finals and final Matches

A minimum **15 (fifteen)** camera coverage in accordance with the camera plan set out below:

1. Full uninterrupted Match coverage with a **30-min pre-Match** show including the coin toss, captains' interviews, pitch report and team news, the national anthems; an innings-interval show; and a post-match wrap-up including the Player of the Match interview and the captains' interviews.
2. Fully mixed international sound with clean sound effects.
3. A graphics package, subject to the prior approval of IBC.
4. High Definition (1080i/50) feed in 16:9 aspect ratio to be available for streaming (it being acknowledged and accepted by the Successful Applicant that IBC will confirm platforms at a later date).

Camera Plan for Semi-Finals and Final



CAMER	CAMERA	LENS	OPERATIO
1	W-W Near	72x	Manned
2	Ball Follow Near	72x	Manned
3	W-W Far	72x	Manned
4	Ball Follow Far	72x	Manned
5	Mid-Wicket	86x	Manned/S SM
6	Slip Near	86x	Manned
7	Slip Far	86x	Manned
8	Spin Vision Near	101x	Manned/S SM
9	Reverse Slip	86x	Manned/S SM
10	Reverse Mid-Wicket	101x	Manned
11	Beauty	Fisheye	Locked
12	Commentary Cam	WA	Locked
13	East Run-Out		Locked
14	East Run-Out		Locked
15	Hand Held	14/22x	Manned

For all Matches of the Event, the Successful Applicant will also be required to provide the following:

In-Match Broadcast Graphics

A graphic solution capable of providing a range of in-Match score and statistical graphics which is integrated into the live feed of the Event. This should include a reliable ball-by-ball data capture system in-Venue, capable of recording all aspects of the Match in-play and driving on-screen graphics outputs.

It is desirable (but not mandatory) that the scoring data may be sent real-time to off-site digital feeds managed by the ICC Digital Team.

It is mandatory that the graphics package should be able to output the following:

- Match Ident
- Infobar
- Batting/Bowling/Mini Cards
- Player Name/Style Straps
- Batter's Dismissal Stat
- Duckworth Lewis Stern (DLS) Lower Third
- Presenter/Commentator Name Supers
- Team Sheets
- Player Career/Tournament Summary
- Player Highest Scores/Best Figures
- Current Partnership

- All Partnerships
- Fall of Wickets
- Projected Score
- Comparison Lower Third
- Target
- This Over Breakdown
- Top 5 Graphics (Most Runs/Wkts/Sixes in a Tournament)
- Manhattan
- Worm
- Full Page Promo
- Points Table
- Super Over

Venue Inspections and Reports

Prior to the Event conduct at least 1 (one) detailed Venue inspection at the times specified by IBC in order to determine the space and facilities required to deliver the Services.

Enhancements

In the event that IBC wishes to complement the Services by means of any enhancements (whether technological or otherwise), it shall be entitled to do so upon written request to the Successful Applicant who shall, within 5 Business Days of receipt of any such request provide IBC with:

- (a) confirmation that it is able to deliver (or procure the delivery of) such enhancement(s); and
- (b) where it cannot provide or incorporate the enhancement into the Services within the existing Production Budget, an estimate of the costs required to do so.

Subject to IBC's express written approval of such estimate, the Successful Applicant shall deliver such enhancements as part of the Services and IBC shall pay to the Successful Applicant the agreed costs for the enhancements.

IBC shall supply (or procure the supply of) the following:

- Car parking passes
- Logos for graphics
- Point of contact to access the digital platforms for testing
- Mode of feed delivery
- Venue access
- Car park passes
- Accreditation
- Wi-fi for general use

The parties acknowledge that, due to the nature of the Event, IBC's needs are likely to change at short notice. The parties agree to work together in good faith in the procurement of any further additional services from the Successful Applicant as may be required by IBC from time to time during the Event.

Low Latency Requirements

In addition to the requirements of the live feed as set out above, IBC requires the following as a minimum low latency video uplink format in relation to all Matches:

Video Encoding HD Source	Resolution (px)	1920x1080
	Bitrate (kbps)	3000 (video without compression artefacts)
Video Encoding SD Source	Resolution (px)	1024 x 576 / 640x360
	Bitrate (kbps)	600-1500 (video without compression artefacts)
Additional video encoding settings	Codec	H.264
	Aspect Ratio	16:9
	Framerate (fps)	25
	Key frame interval	2 seconds or 50 frames
	Profile	Main
	Level	3.1
	Entropy Coding	CABAC
	B-Frames	up to 3
	Deinterlace	On
	Scene Change Detection	Off
Audio Encoding	Codec	AAC or MP3
	Bitrate (kbps)	64-128
	Sample rate (khz)	44.1 or 48
	Channels	Stereo
CDN	Delivery to the defined entry points as directed by IBC via RTMP, or using error-resilient stream contribution software like Zixi or Aspera FASPstream.	
Signal availability	Signal needs to be available at least 30 minutes prior to the beginning of the match	
Signal latency	The stream must have a latency of < 4 seconds when reaching SR infrastructure. Preferably at 3 seconds, which we believe is achievable.	

Content requirements:

Feed	Clean, or with selected TV graphics approved by IBC
Audio	No commentary, only atmosphere

APPENDIX C

CRITERIA

Each Tender must include information to allow IBC to evaluate the Relevant Experience, Organisational Criteria, Operational Criteria, Sustainability and Ethical Business Practices and Financial Criteria about the Applicant set out below. Tenders may, where appropriate, include the provision of documentary evidence in support of the relevant Criteria and Applicants are requested to address as fully as possible the questions set out below in respect of each of the Criteria. IBC reserves the right to evaluate Tenders by reference to the below Criteria and any other criteria in its absolute discretion.

Relevant Experience

1. What relevant experience does the Applicant have in relation to the international sport market/events? Please also highlight any specific relevant experience in the international cricket market?
2. What is the global sport events experience (specifically cricket experience) of the personnel, which the Applicant will use for the delivery of the Services?
3. What relevant experience does the Applicant have in the relevant Venues identified for the Tournament?
4. How will the Applicant's experience and expertise in providing services of a similar nature to the Services in relation to previous global sporting events enable the Applicant to deliver the scope of the Services required for the Tournament?
5. What other events would your organisation be charged with delivering from January 2022 and during the time of the Tournament?

Organisational Criteria

6. Please include a detailed staffing plan of how the Applicant intends to operate before and during the Tournament (including an organisation chart, the size and composition of the proposed team, respective responsibilities and escalation paths) and how the Applicant believes each team member's experience makes them suitable for these roles. Will the Applicant have the capability to change staffing rapidly during the Tournament as required?
7. Within the staffing plan, indicate whom the Applicant proposes to act as its Account Director/Manager for the Tournament and how the Applicant believes their experience makes them suitable for this or these role(s).
8. How will the structure, composition and experience of the Applicant's project team ensure consistent service levels for the Tournament?
9. Will the Applicant have the capability to change staffing rapidly during the Tournament as required?

Operational Criteria

10. Please provide an in depth "reverse brief" in which the Applicant details its understanding of the Services delivery requirements and strategies, highlighting any cost effective solutions for the Tournament specific Services that the Applicant may have.
11. How will the Applicant manage its resources to meet the Services requirements for the Tournament? Provide an overall project summary which sets out a proposed detailed project timeline, highlighting the key dates and milestones in the planning and implementation process.
12. Please provide details of any relevant established connections within the sports events industry in the host country.

13. Please provide details and references of a range of the Applicant's most recently delivered and relevant service projects.
14. Please provide the following information for the Tournament:
 - a. the software and hardware requirements for the operational delivery (that will be provided by the Applicant);
 - b. a full list of all exclusions or dependencies expected to be provided by or on behalf of IBC for the delivery of the Services.
15. Please identify any material risks in the provision of the Services and how the Applicant will manage any risks associated with the delivery of the Services.
16. Identify how Match day safety, risk and disaster management are planned within your delivery model.
17. What are the Applicant's current levels of insurance in relation to *Professional Indemnity, Public Liability, Employer's liability, Product liability and Directors' and Officers' E&O insurance*? Would the Applicant propose to make any changes in relation to the Tournament? Are you willing to add IBC as a named insured?

Sustainability and Ethical Business Practices

18. Please provide details of how the Applicant will ensure that: (i) the Services will be delivered safely and in compliance with established government and industry environmental protection policies; and (ii) that the delivery of the Services does not present unnecessary risks to the environment or public. The Applicant may make reference to policies and procedures that it has in place, and which can be made available to IBC upon request.
19. Please provide details of how the Applicant shall ensure that it maintains a safe, sanitary and healthy work environment for all their employees and contractors engaged in the delivery of the Services. The Applicant may make reference to policies and procedures that it has in place, and which can be made available to IBC upon request.
20. Please provide any information that the Applicant considers relevant in relation to the provision of the Services from a sustainability perspective, with reference where relevant to appropriate provisions in the Applicant's ESG (Environmental, Social and Governance) policies and practices.
21. Please provide details of how the Applicant ensures that it conducts its business generally and in relation to the provision of the Services in an ethical manner including without limitation in relation to the Applicant's fair trade practices and ethical sourcing. If applicable, this will include the provision of details of the systems and controls in place in order to ensure compliance with the Modern Slavery Act 2015. The Applicant may make reference to policies and procedures that it has in place, and which can be made available to IBC upon request.

Financial Criteria

22. Please detail the total cost of the Tender in US dollars (inclusive of all applicable taxes (e.g. service tax or VAT), clearly identifying inclusions and exclusions and pricing separately each part of the scope of Services set out in Appendix B. The Applicant's detailed budget should include a line-by-line breakdown of expenses and should utilise the form set out in Appendix F. Full assumptions and specific costs should be provided to support how the pricing has been structured and details of any proposed efficiencies and cost saving options or mechanisms should be set out.

APPENDIX D

TIMETABLE

The current timetable for the Selection Procedure is as follows:

Occasion	Date *
ITT issued	20 October 2023
Deadline for receipt of queries for clarifications	3 November 2023
Deadline for receipt by IBC of Tenders from Applicants	10 November 2023

* Applicants are reminded that these dates may be amended by IBC, in its absolute discretion, for whatever reason and at any time.

APPENDIX E
DETAILS OF APPLICANT

Unless otherwise compelled to do so by Applicable Law, IBC shall treat the following information as confidential:

1	Type of business activity:	
2	Address and headquarters:	
3	Phone number:	
4	Fax number:	
5	Email address:	
6	Website:	
7	Contact person, position in company and contact details:	
8	Trade register entry and legal status	
9	Composition of board of directors and management, including total number employees:	
10	Summary (in table form) of key personnel, including name, position, summary of skillset, estimated time commitment to implementing the Services as a percentage of their overall time:	
11	Parent company and/or holding structure and substantial shareholdings in other companies (> 25%):	
12	Details (including supporting documents) of the Applicant's financial status including, but not limited to, details of the most recent audited reports and accounts (last 3 years), Copy of the trade licence, general financial	

	performance and any applicable credit ratings.):	
13	References (previous business involvement in sport events and other major events); please indicate name, title/function, phone, email:	
14	Years of experience in the current business:	

By submitting a Tender, I confirm for and on behalf of my organisation that I have read and understood the terms and conditions of the ITT issued by IBC for the appointment of an organisation to provide the Services in connection with the Tournament, and I agree for and on behalf of my organisation that the organisation which I represent is and shall remain bound by such terms and conditions.

Signature: _____

Name: _____

Title: _____

Organisation: _____

Place: _____

Date: _____

APPENDIX F
PRICE QUOTATION

Applicants are required to provide IBC with a fully itemised unit breakdown of the proposed fees and costs for providing the Services throughout the Term. The breakdown and mechanism for charging must be clearly stated and must be **inclusive** of any and all taxes that may be chargeable thereon. Applicants are requested to note the following:

- (a) All costs detailed in the price quotation must be in United States dollars and all invoices shall be issued and paid in United States dollars;
- (b) The fees shall be deemed to be inclusive of any and all taxes (including sales tax and VAT) and, further, shall be subject to any deduction or liability for withholding tax as may be applicable, provided that in such circumstances IBC shall deliver to the Successful Applicant evidence that withholding taxes have been deducted and deposited with or paid to the relevant taxing authority and shall provide a certificate to the Successful Applicant in accordance with the provisions of the relevant law;
- (c) The Applicant's detailed budget should include a line-by-line breakdown of all expenses. Full assumptions and specific costs should be provided to support how the pricing has been structured; and
- (d) As part of your proposed fees and costs for the Services, please include a rate card and breakdown of cost (if any) in the event that a Match is required to be played on a reserve day for the Tournament.

	ITEM	PRODUCTION BUDGET (US\$)
1.	Production Personnel including Crew and Commentators (detailed breakdown to be provided)	
2	OB Facilities and Equipment	
3	Graphics	
4	Freight including customs clearances	
5	Catering for Production Personnel	
6.	International travel for Production Personnel	
7.	Domestic travel for Production Personnel	
8.	Accommodation for Production Personnel (detailed breakdown to be provided)	
9.	Per diems for Production Personnel (detailed breakdown to be provided)	
10.	Communications for Production of Live Feed	
11.	Venue Inspections	
12.	Power, Generators and Fuel	
13.	Titles and Music (all rights cleared)	
14.	Production Administration/ Overheads / Legal / Accountancy / Insurance	
15.	Other expenses (detailed breakdown to be provided)	
TOTAL BUDGETED COSTS (US\$)		

APPENDIX G

Match Schedule - ICC Under 19 Men's Cricket World Cup 2024					
Date					
	RPICS	P SARA	SSC	CCC	NCC
Saturday, 13 January 2024	SL v ZIM	NZ v NEP		ENG v SCO	
Sunday, 14 January 2024	BAN v IND		AUS v NAM	SA v WI	
Monday, 15 January 2024		PAK v AFG	IRE v USA		
Tuesday, 16 January 2024				SA v ENG	SL v AUS
Wednesday, 17 January 2024		NEP v PAK		WI v SCO	NAM v ZIM
Thursday, 18 January 2024	IND v USA	AFG v NZ	BAN v IRE		
Friday, 19 January 2024			ZIM v AUS		ENG v WI
Saturday, 20 January 2024	IND v IRE			SCO v SA	AFG v NEP
Sunday, 21 January 2024		PAK v NZ	SL v NAM	USA v BAN	
Monday, 22 January 2024					
Tuesday, 23 January 2024			A4 v D4		B4 v C4
Wednesday, 24 January 2024	S6 AD A1 v D2	S6 BC C2 v B3			S6 BC C1 v B2
Thursday, 25 January 2024		S6 D3 v A2	S6 BC C3 v B1	S6 AD D1 v A3	
Friday, 26 January 2024			S6 BC B3 v C1		
Saturday, 27 January 2024	S6 AD A1 v D3	S6 AD D2 v A3			S6 BC B1 v C2
Sunday, 28 January 2024	S6 BC B2 v C3				S6 AD D1 v A2
Monday, 29 January 2024					
Tuesday, 30 January 2024	SF1 AD1 v BC2				
Wednesday, 31 January 2024	Reserve				
Thursday, 1 February 2024	SF2 BC1 v AD2				
Friday, 2 February 2024	Reserve				
Saturday, 3 February 2024					
Sunday, 4 February 2024	Final				
Monday, 5 February 2024	Reserve				
Total of 41 Games					

Note - There will be reserve days for the Semi Finals and Final